November 2, 2026

To whom it may concern


Company MARUBUN CORPORATION
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# Notice Regarding the Completion of Payment and Partial Lapse of Rights Concerning the Disposal of Treasury Shares for the Employee Shareholding Association Restricted Stock Incentive Plan

Marubun Corporation (the "Company") hereby announces that the payment procedures have been completed today concerning the disposal of treasury shares (the "Disposal of Treasury Shares" or "Disposal") for the Marubun Employee Shareholding Association Restricted Stock Incentive Plan (such association is hereinafter the "Shareholding Association" and such plan is hereinafter the "Plan"), which the Company resolved at the meeting of the Board of Directors held on July 31, 2026.

In addition, the Company hereby announces the details of the changes, as the number of shares to be disposed of and the total disposition amount originally planned have been altered due to the partial lapse of rights.

Please refer to the "Notice Regarding the Disposal of Treasury Shares for the Employee Shareholding Association Restricted Stock Incentive Plan," dated July 31, 2026, for further details.

1. Outline of the Disposition of Treasury Stock (Changes are underlined)

| | After Change | Before Change |
|---|---|---|
| (1) Disposition date | November 2, 2026 | November 2, 2026 |
| (2) Type and number of shares to be disposed of | 61,100 shares of the Company's common stock | 70,000 shares of the Company's common stock |
| (3) Disposition price | 1,628 yen per share | 1,628 yen per share |
| (4) Total disposition amount | 99,470,800 yen | 113,960,000 yen |
| (5) Method of Disposition (Allottee [Scheduled Allottee]) | By way of third-party allotment (Marubun Employee Shareholding Association: 61,100 shares) | By way of third-party allotment (Marubun Employee Shareholding Association: 70,000 shares) |
| (6) Other | (Deleted) | With respect to the Disposal of Treasury Shares, the Company has submitted an extraordinary report in accordance with the Financial Instruments and Exchange Act. |

2. Reason for Change

The changes to the number of shares to be disposed of and the total disposition amount arose from the final determination of the number of members participating in the Shareholding Association Restricted Stock Incentive Plan.