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To Our Shareholders:

Hiroshi Horikoshi
President and Representative Director
MARUBUN CORPORATION
8-1, Nihonbashi Odenmachi, Chuo-ku,
Tokyo, Japan

Notice of the 79th Ordinary General Meeting of Shareholders

Please be informed that the 79th Ordinary General Meeting of Shareholders (the “Meeting”) of MARUBUN CORPORATION (the “Company”) will be held as indicated below.

In convening this General Meeting of Shareholders, the Company has taken measures for providing information that constitutes the content of Reference Documents for the General Meeting of Shareholders, etc. (matters for which measures for providing information in electronic format are to be taken) in electronic format, and has posted the information on the Company’s following websites. Please access the following website to view the information.

The Company’s website:

<https://www.marubun.co.jp/ir/stock/general-meeting/> (in Japanese)

In addition to the above, the information has also been made available on the website of the Tokyo Stock Exchange.

Tokyo Stock Exchange (TSE) Website:

<https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show> (in Japanese)

Access the TSE website (Listed Company Search) by using the Internet address shown above, enter the issue name (company name) or securities code, and click “Search,” and then click “Basic information” and select “Documents for public inspection/PR information” to view the information.

If you will not be attending the venue in person on the day, voting rights can be exercised either via the Internet or in writing (by postal mail). Please review the attached Reference Documents for the General Meeting of Shareholders, read “Instructions Concerning the Exercise of Voting Rights” on page 3, and exercise your voting rights no later than 5:30 p.m. on Wednesday, June 24, 2026 (Japan Standard Time).

1. **Date and Time:** June 25, 2026 (Thursday) at 10:00 a.m. (Japan Standard Time)
2. **Place:** Conference Hall, 5th floor of the Company's Head Office
8-1, Nihonbashi Odenmachi, Chuo-ku, Tokyo, Japan
3. **Meeting Agenda:**
- Report matters:**
1. The Business Report and the Consolidated Financial Statements for the 79th Fiscal Year (April 1, 2025 to March 31, 2026), and the results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit and Supervisory Committee
 2. Non-consolidated Financial Statements for the 79th Fiscal Year (April 1, 2025 to March 31, 2026)
- Resolution matters:**
- First proposal:** Appropriation of surplus
- Second proposal:** Election of five (5) Directors (excluding Directors serving as Audit and Supervisory Committee Members)
4. **Matters Determined for Convocation:** Please refer to "Instructions Concerning the Exercise of Voting Rights" on page 3.

(Notes)

- If you plan to attend the Meeting in person on the day, please submit the Voting Right Exercise Form to the receptionist at the Meeting.
- Shareholders who have made a request for delivery of paper-based documents will also be sent paper-based versions of matters for which measures for providing information in electronic format are to be taken; however, in accordance with the provisions of laws and regulations and the Company's Articles of Incorporation, the following matters are not included in the paper-based documents to be delivered. The Audit and Supervisory Committee and the Financial Auditor have audited the documents subject to audit, including the following matters.
 - (i) "Principal Lines of Business," "Principal Places of Business," "Share Acquisition Rights," "Financial Auditor," "System to Ensure the Appropriateness of the Operations and the Overview of the Operating Status," and "Basic Policy regarding Control of the Company" in the Business Report
 - (ii) "Consolidated Statement of Changes in Equity" and "Notes to Consolidated Financial Statements"
 - (iii) "Non-Consolidated Statement of Changes in Equity" and "Notes to Non-consolidated Financial Statements"
 - (iv) "Financial Audit Report on Consolidated Financial Statements," "Financial Audit Report on Non-consolidated Financial Statements," and "Audit Report of the Audit and Supervisory Committee"Note: The matters listed above are available in Japanese only.
- In the event of revisions to the matters for which measures for providing information in electronic format are to be taken, the revised content will be made available on the websites on which said materials have been provided.
- Gifts are not provided to attendants of the General Meeting of Shareholders. We appreciate your kind understanding for that.

Instructions Concerning the Exercise of Voting Rights

The right to vote at the General Meeting of Shareholders is a key right for all shareholders. Please exercise your voting rights.

You may exercise your voting rights by the following three methods.

Exercise of voting rights by attendance at the General Meeting of Shareholders

Please submit the Voting Right Exercise Form to the receptionist on the day of the General Meeting of Shareholders. (No seal is needed.)

- ▶ Date and Time of the General Meeting of Shareholders: 10:00 a.m. on June 25, 2026 (Thursday) (Japan Standard Time)

Exercise of voting rights in writing (by mail)

After considering the Reference Documents for the General Meeting of Shareholders below, please indicate your approval or disapproval of the proposals on the Voting Right Exercise Form and send it back to us. (No postage is needed.)

Cases where no indication of approval or disapproval is given will be treated as an indication of approval.

- ▶ Arrival deadline for the exercise of voting rights in writing (by mail): No later than 5:30 p.m. on June 24, 2026 (Wednesday) (Japan Standard Time)

Exercise of voting rights via the Internet

Please access the Voting Website (<https://evote.tr.mufg.jp/>) (in Japanese) either through a personal computer or smartphone. At this site, you may indicate “approval” or “disapproval” for each of the proposals. Log in using the “Login ID” and “Temporary Password” printed on the Voting Right Exercise Form and then follow the instructions provided on screen so that you can exercise your vote.

- ▶ Deadline for the exercise of voting rights via the Internet: No later than 5:30 p.m. on June 24, 2026 (Wednesday) (Japan Standard Time)

Electronic Voting Platform for Institutional Investors

Institutional investors may use the electronic voting rights exercise platform operated by ICJ Inc. as a means to exercise voting rights electromagnetically.

- If you exercise your voting rights redundantly via the Internet and in writing (by postal mail), the voting rights exercised via the Internet shall be treated as valid.
- If you exercise your voting rights more than once via the Internet, the Company will regard the content of the last exercise as valid.

Reference Documents for the General Meeting of Shareholders

First proposal: Appropriation of surplus

The basic policy of the Company with regard to the returning of profits to shareholders is to pay continuous and stable dividends, targeting a consolidated dividend payout ratio of 40% or a DOE (Dividend on Equity) of 2.5%, whichever is the higher.

Based on this policy, the Company proposes the following year-end dividend.

(1) Type of dividend assets

Cash

(2) Distribution of dividend assets to shareholders and total amount of dividends

Payment of ¥25.00 per share of common shares

(Total amount of dividends: ¥656,073,550)

The annual dividend amount, including the interim dividend, for the fiscal year ended March 31, 2026 will be ¥50.00 per share of common shares.

(3) Effective date of distribution of surplus

June 26, 2026

Second proposal: Election of five (5) Directors (excluding Directors serving as Audit and Supervisory Committee Members)

The terms of office of all five (5) Directors (excluding Directors serving as Audit and Supervisory Committee Members; applicable to the rest of this proposal) will expire at the conclusion of this Meeting. In that regard, the Company requests the election of five (5) Directors.

The candidates for Director are as follows.

Candidate No.	Name	Positions, etc. in the Company	Attribute of candidate	Attendance rate of Board of Directors' meetings
1	Hiroshi Horikoshi	President and Representative Director, Chief Executive Officer (CEO)	Reelection	100%
2	Yuzo Nakada	Executive Managing Director, Chief Financial Officer (CFO), Chief Strategy Officer (CSO)	Reelection	100%
3	Satoshi Fujino	Executive Managing Director Chief Innovation Officer (CINO)	Reelection	100%
4	Takehiko Akiyama	Executive Director	Reelection	100%
5	Chotaro Yasuda	Executive Officer	New election	—

Candidate No. 1	Hiroshi Horikoshi (May 30, 1979)			
<Career summary, positions and responsibilities>				
October 2009	Joined the Company	April 2022	Head of Devices Sales & Marketing Business Unit	Reelection
June 2011	Executive Director	April 2023	Executive Managing Director	Number of shares of the Company held 379,768 shares
June 2012	Executive Officer	April 2024	Group Head of Sales & Marketing Business Unit	
April 2018	CEO of Marubun/Arrow Asia, Ltd.		Chief Operating Officer (COO)	Term of office as Director 6 years
June 2020	Executive Director of the Company	April 2025	President and Representative Director (to present) Chief Executive Officer (CEO) (to present)	
<Significant concurrent positions>				
Not applicable				
<Reasons for nominating as candidate for Director>				
<p>Having long supervised the overall sales business and served as a person in charge of sales of the domestic businesses and CEO at an overseas group company, Mr. Hiroshi Horikoshi has promoted the reinforcement and expansion of its business foundation at domestic and overseas. In addition, he currently serves as President and Representative Director, making decisions on important matters, managing and supervising management, and leading overall Group management at the head of the organization.</p> <p>The Company deems that he is well-suited to the role of leading the management of the Company and the Group with the aim of achieving sustainable growth and enhancing corporate value over the medium to long term, and therefore nominates him as a candidate for Director.</p>				Number of Board of Directors' meetings attended 13/13

Candidate No.	Yuzo Nakada (October 17, 1968)			
2				
<Career summary, positions and responsibilities>				
July 2018	Director of MUFG Bank, Ltd.	June 2022	Executive Director of the Company	Reelection
October 2020	Joined the Company Head of Business Administration Group (to present)	April 2024	Chief Financial Officer (CFO) (to present) Chief Strategy Officer (CSO) (to present)	Number of shares of the Company held 14,833 shares
January 2021	Executive Officer	June 2025	Executive Director of Marubun Tsusho Co., Ltd. (to present)	Term of office as Director 4 years
June 2021	Audit & Supervisory Board Member of Marubun Tsusho Co., Ltd.	April 2026	Executive Managing Director of the Company (to present)	Number of Board of Directors' meetings attended 13/13
<Significant concurrent positions>				
Executive Director, Marubun Tsusho Co., Ltd.				
<Reasons for nominating as candidate for Director>				
<p>Mr. Yuzo Nakada has leveraged his extensive experience in and insight into business management at global financial institutions in Japan and overseas to provide direction as the person in charge of the Business Administration Group of the Company, and to drive the strengthening of the corporate planning and financial planning functions. As Director of the Company, he has ample experience and achievements, such as taking the lead in strengthening corporate governance and formulating and executing our financial strategy, as well as supervising the overall administration, including the internal control of the Group.</p> <p>The Company deems that he is well-suited to the role of strengthening the consolidated business management system of the Company and the Group and promoting various measures to enhance corporate value, and therefore nominates him as a candidate for Director.</p>				

Candidate No. 3	Satoshi Fujino (January 22, 1964)																						
<p><Career summary, positions and responsibilities></p> <table border="0"> <tr> <td style="vertical-align: top;">April 1986</td> <td style="vertical-align: top;">Joined the Company</td> <td style="vertical-align: top;">April 2019</td> <td style="vertical-align: top;">Global CEO of Marubun/Arrow (to present)</td> </tr> <tr> <td style="vertical-align: top;">April 2004</td> <td style="vertical-align: top;">CEO of Marubun/Arrow Asia, Ltd.</td> <td style="vertical-align: top;">April 2022</td> <td style="vertical-align: top;">President of Marubun USA Corporation (to present)</td> </tr> <tr> <td style="vertical-align: top;">June 2007</td> <td style="vertical-align: top;">Executive Director of the Company</td> <td style="vertical-align: top;">January 2020</td> <td style="vertical-align: top;">Chairman of Marubun Taiwan, Inc. (to present)</td> </tr> <tr> <td style="vertical-align: top;">January 2012</td> <td style="vertical-align: top;">Executive Managing Director (to present)</td> <td style="vertical-align: top;">April 2022</td> <td style="vertical-align: top;">Head of Entrepreneur Business Unit of the Company (to present)</td> </tr> <tr> <td style="vertical-align: top;">April 2018</td> <td style="vertical-align: top;">Deputy Group Head of Sales & Marketing Business Unit</td> <td style="vertical-align: top;">April 2024</td> <td style="vertical-align: top;">Chief Innovation Officer (CINO) (to present)</td> </tr> </table> <p><Significant concurrent positions> Global CEO, Marubun/Arrow President, Marubun USA Corporation Chairman, Marubun Taiwan, Inc.</p> <p><Reasons for nominating as candidate for Director> Having long engaged in the Devices business of the Company, Mr. Satoshi Fujino has served as a person in charge of sales of the Devices business and CEO at overseas group companies. As Director of the Company, he has ample experience and achievements, including his leadership of the Entrepreneur Business and his initiatives for developing new products and building new business models. The Company deems that he is well-suited to the role of leading the expansion of the business domains of the Company and the Group and promoting the solutions business, and therefore nominates him as a candidate for Director.</p>			April 1986	Joined the Company	April 2019	Global CEO of Marubun/Arrow (to present)	April 2004	CEO of Marubun/Arrow Asia, Ltd.	April 2022	President of Marubun USA Corporation (to present)	June 2007	Executive Director of the Company	January 2020	Chairman of Marubun Taiwan, Inc. (to present)	January 2012	Executive Managing Director (to present)	April 2022	Head of Entrepreneur Business Unit of the Company (to present)	April 2018	Deputy Group Head of Sales & Marketing Business Unit	April 2024	Chief Innovation Officer (CINO) (to present)	<div style="border: 1px solid black; padding: 2px; width: fit-content; margin-bottom: 10px;">Reelection</div> <p>Number of shares of the Company held 15,257 shares</p> <p>Term of office as Director 19 years</p> <p>Number of Board of Directors' meetings attended 13/13</p>
April 1986	Joined the Company	April 2019	Global CEO of Marubun/Arrow (to present)																				
April 2004	CEO of Marubun/Arrow Asia, Ltd.	April 2022	President of Marubun USA Corporation (to present)																				
June 2007	Executive Director of the Company	January 2020	Chairman of Marubun Taiwan, Inc. (to present)																				
January 2012	Executive Managing Director (to present)	April 2022	Head of Entrepreneur Business Unit of the Company (to present)																				
April 2018	Deputy Group Head of Sales & Marketing Business Unit	April 2024	Chief Innovation Officer (CINO) (to present)																				

Candidate No. 4	Takehiko Akiyama (August 28, 1973)			
<Career summary, positions and responsibilities>				
April 1996	Joined the Company	January 2020	Executive Officer	
April 2015	Head of Sales Division 2, Devices Sales & Marketing Group 1	April 2024	Head of Devices Sales & Marketing Group, Devices Sales & Marketing Business Unit (to present)	Reelection
April 2017	Head of Sales Division 1, Devices Sales & Marketing Group 2	April 2025	Head of Devices Sales & Marketing Business Unit (to present)	Number of shares of the Company held 8,176 shares
April 2018	Head of Devices Sales & Marketing Group 1	June 2025	Executive Director (to present)	Term of office as Director 1 year
April 2019	Head of Devices Sales & Marketing Group 2			
<Significant concurrent positions>				
Not applicable				
<Reasons for nominating as candidate for Director>				
<p>Having long engaged in the Devices business of the Company, Mr. Takehiko Akiyama has served as a person in charge of sales of the Devices business. As Director of the Company, he has ample experience and achievements, including his leadership of the Devices business, his development and promotion of new offerings and new business rights, and his initiatives for the maintenance and improvement of profitability in existing businesses.</p> <p>The Company deems that he is well-suited to the role of promoting the expansion of our customer base in the Devices business and strengthening our partnerships with suppliers, thereby further strengthening our foundation, and therefore nominates him as a candidate for Director.</p>				Number of Board of Directors' meetings attended 10/10

Candidate No. 5	Chotaro Yasuda (June 1, 1968)			
<Career summary, positions and responsibilities>				
April 1992	Joined the Company	April 2022	Head of Systems Sales & Marketing Business Unit (to present)	New election
April 2018	Head of Sales Division 1, Systems Sales & Marketing Group 2	April 2024	Head of Systems Sales & Marketing Group 1, Systems Sales & Marketing Business Unit (to present)	Number of shares of the Company held 1,741 shares
April 2019	Head of Systems Sales & Marketing Group 2	April 2026	Executive Director of Marubun Tsusho Co., Ltd. (to present)	Term of office as Director -
January 2020	Executive Officer (to present)			
<Significant concurrent positions>				
Executive Director, Marubun Tsusho Co., Ltd.				Number of Board of Directors' meetings attended -
<Reasons for nominating as candidate for Director>				
<p>Having long engaged in the Systems business of the Company, Mr. Chotaro Yasuda has served as a person in charge of sales of the Systems business. As Executive Officer of the Company, he has ample experience and achievements, including his leadership of the Systems business and his initiatives for the enhancement of new products and expansion of business areas.</p> <p>The Company deems that he is well-suited to the role of promoting the enhancement of the business foundation of the Systems business and the reinforcement of relationships with group companies, and therefore nominates him as a candidate for Director.</p>				

- (Notes)
1. There are no special interests between the Company and any of the candidates for Director.
 2. The Company has taken out a directors and officers liability insurance policy as stipulated in Article 430-3, Paragraph 1 of the Companies Act with an insurance company, and under the said insurance policy, damages such as compensation for damages to be borne by Directors of the Company (excluding Directors serving as Audit and Supervisory Committee Members) are to be covered. If each candidate is elected and takes office as a Director (excluding Director serving as Audit and Supervisory Committee Member), they will become the insured under the insurance policy. As the policy period of this insurance is one year, the Company plans to renew it with the above details at the time of the next renewal.
 3. The number of the Company's shares held by Mr. Chotaro Yasuda includes the shares held by him through the Marubun Employee Shareholding Association.

(Reference)**Director Expertise and Experience (Skills Matrix)**

If the second proposal is approved and adopted in the original form, the configuration of the Board of Directors and the expertise and experience of each Director will be as follows.

Name	Current position	Attribute	Gender	Corporate management	Sales Marketing	Industry knowledge Technical and product knowledge	Global experience	Finance	IT and Operations	Internal control
Hiroshi Horikoshi	President and Representative Director Chief Executive Officer (CEO)		Male	●	●		●	●	●	
Yuzo Nakada	Executive Managing Director Chief Financial Officer (CFO) Chief Strategy Officer (CSO)		Male	●	●		●	●		●
Satoshi Fujino	Executive Managing Director Chief Innovation Officer (CINO)		Male	●	●	●	●			●
Takehiko Akiyama	Executive Director		Male		●	●				
Chotaro Yasuda	–		Male		●	●				
Koji Kakinuma	Director (Audit and Supervisory Committee Member)	Outside Director Independent Director	Male	●				●		●
Eiko Kisogawa	Director (Audit and Supervisory Committee Member)	Outside Director Independent Director	Female	●					●	●
Yoshisaburo Mogi	Director (Audit and Supervisory Committee Member)	Outside Director Independent Director	Male	●	●		●	●		●
Katsuma Yagi	Director (Audit and Supervisory Committee Member)	Outside Director Independent Director	Male		●	●			●	

(Note) Of the knowledge, experience, abilities, etc. possessed by each Director, the table shows the main items and not all items.

The knowledge, experience, abilities, etc. that the Board of Directors should possess will be revised as the business environment and business characteristics change.