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May 11, 2026

## Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: MARUBUN CORPORATION  
 Listing: Tokyo Stock Exchange  
 Securities code: 7537  
 URL: <https://www.marubun.co.jp/en/>  
 Representative: Hiroshi Horikoshi, President and CEO, Representative Director  
 Inquiries: Yuzo Nakada, Executive Managing Director and CFO/CSO  
 Telephone: +81-3-3639-3010  
 Scheduled date of annual general meeting of shareholders: June 25, 2026  
 Scheduled date to commence dividend payments: June 26, 2026  
 Scheduled date to file annual securities report: June 24, 2026  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results briefing: Yes (for analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 01, 2025 to March 31, 2026)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	213,425	1.2	7,763	(15.2)	4,218	(35.5)	3,303	(25.1)
March 31, 2025	210,837	-	9,155	-	6,541	-	4,409	-

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥4,148 million [(32.1)%]  
 For the fiscal year ended March 31, 2025: ¥6,107 million [- %]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	126.11	-	5.9	2.9	3.6
March 31, 2025	168.52	-	8.4	4.1	4.3

Reference: Share of profit (loss) of entities accounted for using equity method  
 For the fiscal year ended March 31, 2026: ¥(79) million  
 For the fiscal year ended March 31, 2025: ¥(155) million

Note: Following a change in accounting policies effective from the fiscal year ended March 31, 2026, the figures for the fiscal year ended March 31, 2025, have been retrospectively restated. Consequently, the year-on-year percentage change for this period is not disclosed

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	145,001	62,790	39.2	2,167.68
March 31, 2025	145,173	60,782	37.8	2,094.34

Reference: Equity  
 As of March 31, 2026: ¥56,886 million  
 As of March 31, 2025: ¥54,806 million

Note: Following a change in accounting policies effective from the fiscal year ended March 31, 2026, the figures for the fiscal year ended March 31, 2025, have been retrospectively restated.

### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	6,383	730	(6,649)	24,300
March 31, 2025	18,617	(2,146)	(16,405)	23,532

Note: Following a change in accounting policies effective from the fiscal year ended March 31, 2026, the figures for the fiscal year ended March 31, 2025, have been retrospectively restated.

### 2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	25.00	-	41.00	66.00	1,727	40.4	3.3
Fiscal year ended March 31, 2026	-	25.00	-	25.00	50.00	1,310	39.6	2.3
Fiscal year ending March 31, 2027 (Forecast)	-	38.00	-	39.00	77.00		50.5	

### 3. Consolidated Financial Forecasts for the Fiscal Year Ending March 31, 2026

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	105,000	2.2	2,700	(1.0)	1,900	8.0	1,200	21.7	45.73
Full year	225,000	5.4	7,800	0.5	6,000	42.2	4,000	21.1	152.42

**\* Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: - companies

Excluded: - companies

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: Yes

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	28,051,200 shares
As of March 31, 2025	28,051,200 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	1,808,258 shares
As of March 31, 2025	1,882,514 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	26,197,284 shares
Fiscal year ended March 31, 2025	26,165,343 shares

**[Reference] Overview of non-consolidated financial results**

**1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)**

**(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	158,556	(0.8)	5,814	(23.7)	3,561	(42.6)	3,528	(26.1)
March 31, 2025	159,801	-	7,620	-	6,209	-	4,776	-

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	134.70	-
March 31, 2025	182.56	-

Note: Following a change in accounting policies effective from the fiscal year ended March 31, 2026, the figures for the fiscal year ended March 31, 2025, have been retrospectively restated. Consequently, the year-on-year percentage change for this period is not disclosed

**(2) Non-consolidated financial position**

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	109,948	42,342	38.5	1,613.49
March 31, 2025	109,524	40,218	36.7	1,536.88

Reference: Equity

As of March 31, 2026: ¥42,342 million

As of March 31, 2025: ¥40,218 million

Note: Following a change in accounting policies effective from the fiscal year ended March 31, 2026, the figures for the fiscal year ended March 31, 2025, have been retrospectively restated.

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

The forward-looking statements in this document, including earnings forecasts, are based on information currently available to the Company and certain assumptions that the Company deems reasonable, and are not intended to be a commitment by the Company to that fact. Actual results may differ significantly due to various factors. Please refer to “3. Future outlook” on page 7 for assumptions used in forecasting business results and precautions regarding the use of business results forecasts.

## 1. Summary of operating results for the fiscal year under review

During the consolidated fiscal year under review (April 1, 2025, to March 31, 2026), the Japanese economy recovered gradually overall, with signs of recovery in personal consumption and capital investment against the backdrop of improvements in the employment and income environment. On the other hand, it was necessary to closely monitor the impact of escalating tensions in the Middle East on supply chains and resource prices, and the outlook remained uncertain mainly due to developments in U.S. trade policy and fluctuations in financial markets.

In the electronics sector, to which our Group belongs, competition for investment in the data center-related fields has intensified further, driven by the widespread adoption of generative AI, which has led to tight supply and demand for advanced logic and memory. On the other hand, in the PC and smartphone-related fields, rising component costs and CPU and memory shortages have had a negative impact, leading to a downward trend in shipment volumes, and so there was a failure to realize the expected recovery. In the industrial equipment sector, while demand remained steady in certain areas such as social infrastructure and data centers, and there were currently signs of recovery in orders for semiconductor manufacturing equipment, the industry as a whole continued to experience both improvements and setbacks.

Under these circumstances, the Group's net sales for the fiscal year ended March 31, 2026, increased 1.2% year on year to 213,425 million yen. This was driven by robust demand for mobility and consumer equipment, which offset sluggish demand for industrial equipment, as well as significant growth in demand in the satellite-related fields in the Electronic Systems Business, which drove overall performance. In terms of profits, operating profit decreased 15.2% year on year to 7,763 million yen, due to a decrease in agency transactions and a decline in the gross profit margin resulting from changes in the product mix. In addition, since the yen depreciated throughout the period, we recorded foreign exchange losses of 1,866 million yen in non-operating expenses. As a result, ordinary profit decreased 35.5% year on year to 4,218 million yen, and profit attributable to owners of parent decreased 25.1% year on year to 3,303 million yen.

Effective from the current consolidated fiscal year, the Company has changed its inventory valuation method. The comparative analysis for the previous fiscal year ended March 31, 2025, has been carried out using figures adjusted to reflect the retrospective application of the new inventory valuation method.

Operating results by business segment are as follows:

(Electronic Devices Business)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026	Change	Change (%)
	Millions of Yen	Millions of Yen	Millions of Yen	%
Net Sales	150,525	152,245	1,719	1.1
Ordinary Profit	2,965	562	(2,403)	(81.0)

In the Electronic Devices Business, while demand for industrial equipment remained sluggish, demand for mobility and consumer equipment remained strong. As a result, net sales increased 1.1% year-on-year to 152,245 million yen. On the other hand, ordinary profit decreased 81.0% year-on-year to 562 million yen. This was mainly due to a decline in the gross profit margin resulting from a decrease in agency transactions and changes in the product mix, as well as the recognition of foreign exchange losses accompanying the depreciation of the yen.

(Electronic Systems Business)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026	Change	Change (%)
	Millions of Yen	Millions of Yen	Millions of Yen	%
Net Sales	57,336	58,623	1,287	2.2
Ordinary Profit	3,342	3,670	328	9.8

In the Electronic Systems Business, the Space and Defence Equipment sector, such as high-reliability components for satellites, saw significant growth against the backdrop of expanding defense and space-related markets. As a result, net sales increased 2.2% year on year to 58,623 million yen. Meanwhile, ordinary profit increased 9.8% year on year to 3,670 million yen driven not only by an increase in net sales but also by an improvement in the gross profit margin resulting from an increase in the proportion of aerospace-related products, which have relatively higher profit margins, in the business segment.

(Entrepreneur Business)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026	Change	Change (%)
	Millions of Yen	Millions of Yen	Millions of Yen	%
Net Sales	2,975	2,556	(419)	(14.1)
Ordinary Profit (Loss)	231	(14)	(245)	—

In the Entrepreneur Business, net sales decreased 14.1% year on year to 2,556 million yen due to decreased demand for time synchronization systems for communication infrastructure and software products. An ordinary loss of 14 million yen was recorded (compared to an ordinary profit of 231 million yen in the same period of the previous year) due to a decrease in sales of relatively high-margin software products.

## 2. Summary of consolidated financial conditions for the fiscal year under review

(Assets)

At the end of the fiscal year ended March 31, 2026, current assets stood at 129,298 million yen, a decrease of 1,308 million yen compared to the end of the previous fiscal year ended March 31, 2025. This was mainly due to increases of 3,381 million yen in advance payments to suppliers and 2,804 million yen in notes and accounts receivable - trade, while decreases of 6,118 million yen in merchandise and finished goods and 1,364 million yen in accounts receivable - other. Non-current assets stood at 15,702 million yen, an increase of 1,136 million yen compared to the end of the previous fiscal year ended March 31, 2025. This was mainly due to an increase of 1,369 million yen in buildings and structures.

As a result, total assets stood at 145,001 million yen, a decrease of 172 million yen compared to the end of the previous fiscal year ended March 31, 2025.

(Liabilities)

At the end of the fiscal year ended March 31, 2026, current liabilities stood at 76,137 million yen, a decrease of 3,084 million yen compared to the end of the previous fiscal year ended March 31, 2025. This was mainly due to decreases of 1,594 million yen in short-term borrowings and 1,148 million yen in income taxes payable, respectively. Non-current liabilities stood at 6,074 million yen, an increase of 905 million yen compared to the end of the previous fiscal year ended March 31, 2025. This was mainly due to an increase of 687 million yen in deferred tax liabilities.

As a result, total liabilities stood at 82,211 million yen, a decrease of 2,179 million yen compared to the end of the previous fiscal year ended March 31, 2025.

(Net assets)

At the end of the fiscal year ended March 31, 2026, total net assets stood at 62,790 million yen, an increase of 2,007 million yen compared to the end of the previous fiscal year ended March 31, 2025. This was mainly due to increases of 1,576 million yen in retained earnings and 315 million yen in valuation difference on available-for-sale securities, respectively.

As a result, the equity ratio increased 1.5 points from 37.8% at the end of the previous fiscal year ended March 31, 2025 to 39.2%.

### **3. Future outlook**

Regarding the economic outlook for the fiscal year ending March 31, 2027, while a gradual recovery is expected, driven by improvements in the employment and income environment, unpredictable conditions will likely persist due to factors such as the situation in the Middle East, fluctuations in financial and capital markets, and developments in U.S. trade policy.

In the electronics sector, to which our Group belongs, while AI-related fields are driving the semiconductor market and inventory adjustments are expected to improve in the industrial equipment sector, the outlook remains unclear due to geopolitical risks and uncertainty surrounding the global economy. Nevertheless, against the backdrop of the expansion of the data center-related market accompanying developments in generative AI, as well as the advancement and digitalization of the manufacturing industry, the electrification of automobiles, and the advancement of connectivity, stable growth is expected in the semiconductor and electronic components markets over the medium to long term.

In this business environment, our Group is implementing its medium-term business plan, Marubun Nextage 2027, covering the fiscal years 2025 through 2027. As an unrivaled electronics trading company offering unique and original value, we will strive for further growth while creating social and economic value by doing responsible business, thereby contributing to societal development.

Regarding the consolidated financial forecast for the fiscal year ending March 31, 2027, while the Electronic Devices Business is expected to remain at the same level as the previous fiscal year, demand is expected to grow in the aerospace and medical equipment sectors in the Electronic Systems Business, coupled with steady performance in the Entrepreneur Business. Based on these, we expect net sales for the fiscal year ending March 31, 2027 to increase by 5.4% year on year to 225,000 million yen. We also expect operating profit to increase 0.5% year on year to 7,800 million yen, ordinary profit to increase 42.2% year on year to 6,000 million yen, and profit attributable to owners of the parent to increase 21.1% year on year to 4,000 million yen.

(Note) The forecast of financial results is based on information available to the Group at the time of the publication of this document and certain assumptions that the Group considers to be reasonable, and may differ from the actual results due to various factors.

**Consolidated Financial Statements**

**(1) Consolidated Balance Sheet**

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
<b>Assets</b>		
Current assets		
Cash and deposits	24,246	24,735
Notes and accounts receivable - trade	46,818	49,622
Electronically recorded monetary claims - operating	5,494	4,338
Merchandise and finished goods	49,558	43,440
Work in process	98	65
Advance payments to suppliers	735	4,116
Accounts receivable - other	2,547	1,183
Other	1,148	1,822
Allowance for doubtful accounts	(41)	(27)
Total current assets	130,607	129,298
Non-current assets		
Property, plant and equipment		
Buildings and structures	3,557	4,892
Accumulated depreciation	(2,276)	(2,242)
Buildings and structures, net	1,280	2,650
Machinery, equipment and vehicles	7	8
Accumulated depreciation	(7)	(7)
Machinery, equipment and vehicles, net	0	0
Tools, furniture and fixtures	1,823	1,961
Accumulated depreciation	(1,345)	(1,432)
Tools, furniture and fixtures, net	477	529
Land	1,949	1,836
Leased assets	37	64
Accumulated depreciation	(22)	(20)
Leased assets, net	15	44
Right-of-use assets	289	232
Accumulated depreciation	(195)	(147)
Right-of-use assets, net	94	84
Construction in progress	523	8
Total property, plant and equipment	4,340	5,154
Intangible assets	2,284	2,269
Investments and other assets		
Investment securities	3,723	4,119
Deferred tax assets	253	251
Retirement benefit asset	1,244	1,660
Other	2,892	2,423
Allowance for doubtful accounts	(171)	(175)
Total investments and other assets	7,941	8,279
Total non-current assets	14,566	15,702
Total assets	145,173	145,001



**(1) Consolidated Balance Sheet**

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable - trade	25,593	25,751
Short-term borrowings	46,360	44,766
Lease liabilities	89	77
Accounts payable - other	1,416	1,285
Income taxes payable	1,362	213
Provision for bonuses	1,354	1,118
Other	3,045	2,924
Total current liabilities	79,222	76,137
Non-current liabilities		
Long-term borrowings	4,000	4,000
Lease liabilities	83	99
Deferred tax liabilities	456	1,143
Retirement benefit liability	305	313
Provision for retirement benefits for directors (and other officers)	120	80
Asset retirement obligations	120	350
Other	82	86
Total non-current liabilities	5,168	6,074
Total liabilities	84,390	82,211
<b>Net assets</b>		
Shareholders' equity		
Share capital	6,214	6,214
Capital surplus	6,367	6,385
Retained earnings	38,762	40,339
Treasury shares	(1,602)	(1,538)
Total shareholders' equity	49,742	51,399
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,597	1,912
Deferred gains or losses on hedges	(4)	150
Foreign currency translation adjustment	3,118	3,170
Remeasurements of defined benefit plans	351	252
Total accumulated other comprehensive income	5,063	5,486
Non-controlling interests	5,976	5,903
Total net assets	60,782	62,790
Total liabilities and net assets	145,173	145,001

**(2) Consolidated Statements of Income**

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	210,837	213,425
Cost of sales	184,613	188,723
Gross profit	26,223	24,701
Selling, general and administrative expenses	17,068	16,938
Operating profit	9,155	7,763
Non-operating income		
Interest income	224	158
Dividend income	85	106
Foreign exchange gains	798	—
Surrender value of insurance policies	6	300
Miscellaneous income	78	81
Total non-operating income	1,193	646
Non-operating expenses		
Interest expenses	3,147	2,105
Loss on sale of trade receivables	413	41
Share of loss of entities accounted for using equity method	155	79
Foreign exchange losses	—	1,866
Miscellaneous losses	90	98
Total non-operating expenses	3,807	4,191
Ordinary profit	6,541	4,218
Extraordinary income		
Gain on sale of non-current assets	7	2
Gain on sale of investment securities	—	894
Gain on sales of real estate for investment	246	85
Total extraordinary income	253	982
Extraordinary losses		
Loss on sale and retirement of non-current assets	13	12
Loss on sales of real estate for investment	—	1
Total extraordinary losses	13	14
Profit before income taxes	6,781	5,187
Income taxes - current	2,132	1,076
Income taxes - deferred	94	429
Total income taxes	2,227	1,506
Profit	4,554	3,680
Profit attributable to non-controlling interests	144	376
Profit attributable to owners of parent	4,409	3,303

**Consolidated statements of comprehensive income**

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	4,554	3,680
Other comprehensive income		
Valuation difference on available-for-sale securities	121	315
Deferred gains or losses on hedges	(132)	144
Foreign currency translation adjustment	1,533	109
Remeasurements of defined benefit plans, net of tax	31	(98)
Share of other comprehensive income of entities accounted for using equity method	(0)	(2)
Total other comprehensive income	1,553	467
Comprehensive income	6,107	4,148
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,310	3,727
Comprehensive income attributable to non-controlling interests	796	421

**(3) Consolidated Statements of Cash Flows**

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	6,781	5,187
Depreciation	423	719
Increase (decrease) in allowance for doubtful accounts	(39)	(11)
Increase (decrease) in provision for bonuses	308	(237)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	3	(40)
Increase (decrease) in retirement benefit liability	(59)	2
Decrease (increase) in retirement benefit asset	(481)	(547)
Interest and dividend income	(310)	(264)
Interest expenses	3,147	2,105
Foreign exchange losses (gains)	659	2,612
Share of loss (profit) of entities accounted for using equity method	155	79
Surrender value of insurance policies	(6)	(300)
Loss (gain) on sale and retirement of non-current assets	5	9
Loss (gain) on sale of investment securities	—	(894)
Loss (gain) on sales of real estate for investment	(246)	(83)
Decrease (increase) in trade receivables	(661)	(1,659)
Decrease (increase) in inventories	2,356	6,073
Increase (decrease) in trade payables	(3,416)	290
Decrease (increase) in advance payments to suppliers	(111)	(3,381)
Decrease (increase) in accounts receivable - other	32,299	1,376
Increase (decrease) in accounts payable - other	(17,627)	(109)
Other, net	(28)	(218)
Subtotal	23,152	10,707
Interest and dividends received	308	268
Interest paid	(3,214)	(2,122)
Income taxes paid	(1,629)	(2,475)
Income taxes refund	0	4
Net cash provided by (used in) operating activities	18,617	6,383
Cash flows from investing activities		
Payments into time deposits	(700)	(462)
Proceeds from withdrawal of time deposits	846	736
Purchase of property, plant and equipment	(1,433)	(1,033)
Proceeds from sale of property, plant and equipment	147	157
Purchase of intangible assets	(1,018)	(395)
Purchase of investment securities	(258)	(134)
Proceeds from sale of investment securities	—	1,124
Proceeds from sale of investment property	246	128
Proceeds from cancellation of insurance funds	6	585
Other, net	17	25
Net cash provided by (used in) investing activities	(2,146)	730
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(13,399)	(4,358)
Proceeds from long-term borrowings	4,000	—
Repayments of long-term borrowings	(5,000)	—
Dividends paid	(1,360)	(1,725)
Dividends paid to non-controlling interests	(557)	(494)
Other, net	(87)	(70)
Net cash provided by (used in) financing activities	(16,405)	(6,649)
Effect of exchange rate change on cash and cash equivalents	440	303
Net increase (decrease) in cash and cash equivalents	506	767

**(3) Consolidated Statements of Cash Flows**

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash and cash equivalents at beginning of period	23,026	23,532
Cash and cash equivalents at end of period	23,532	24,300

# Consolidated Segment Information

Previous consolidated fiscal year (from April 1, 2024 to March 31, 2025)

(Millions of Yen)

	Reportable segments				Reconciling items	Per quarterly consolidated financial statements
	Electronic Devices business	Electronic Systems business	Entrepreneur business	Total		
Sales						
Revenues from external customers	150,525	57,336	2,975	210,837	–	210,837
Transactions with other segments	13	995	7	1,015	(1,015)	–
Net sales	150,538	58,331	2,982	211,853	(1,015)	210,837
Ordinary profit (loss)	2,965	3,342	231	6,539	1	6,541

Current consolidated fiscal year (from April 1, 2025 to March 31, 2026)

(Millions of Yen)

	Reportable segments				Reconciling items	Per quarterly consolidated financial statements
	Electronic Devices business	Electronic Systems business	Entrepreneur business	Total		
Sales						
Revenues from external customers	152,245	58,623	2,556	213,425	–	213,425
Transactions with other segments	83	692	21	797	(797)	–
Net sales	152,328	59,316	2,578	214,222	(797)	213,425
Ordinary profit (loss)	562	3,670	(14)	4,218	0	4,218