# **MARUBUN CORPORATION**

### Financial Information Meeting Fiscal Year Ended March 31,2012

May 9, 2012

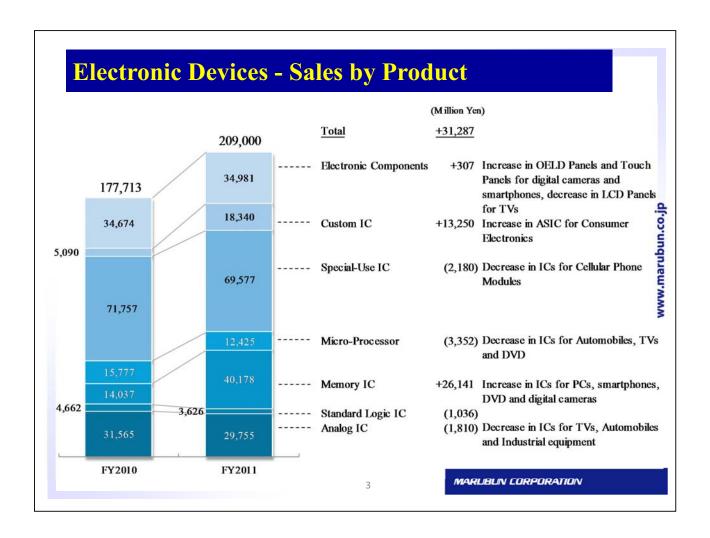
Within the presentation, information on the future performance such as results forecasts is based on the data available at the time this presentation was prepared that the Company assumes reasonable. Actual performance depends on various important factors and may differ significantly from the estimates contained herein.

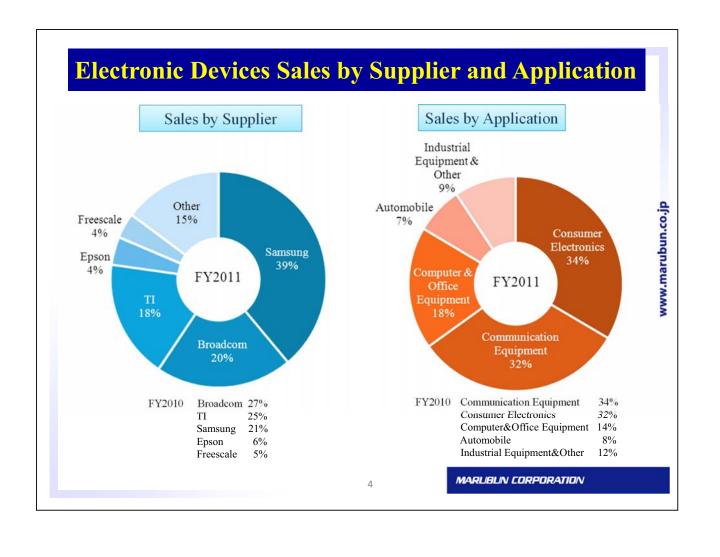
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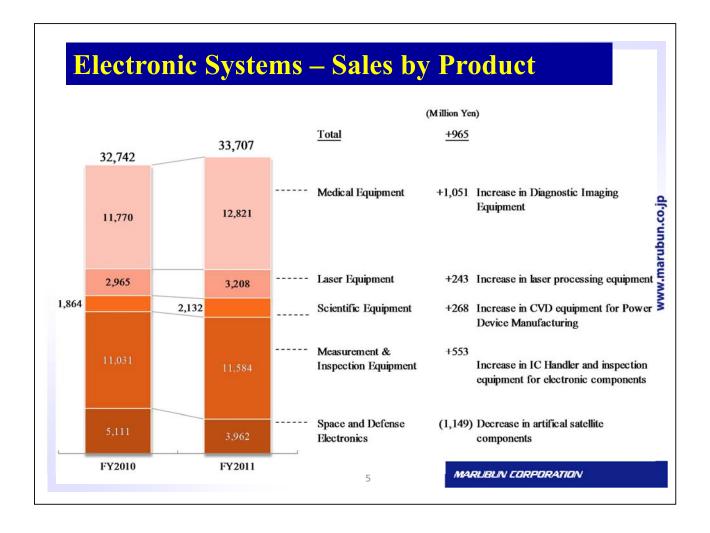
#### **FY2011 Consolidated Financial Results**

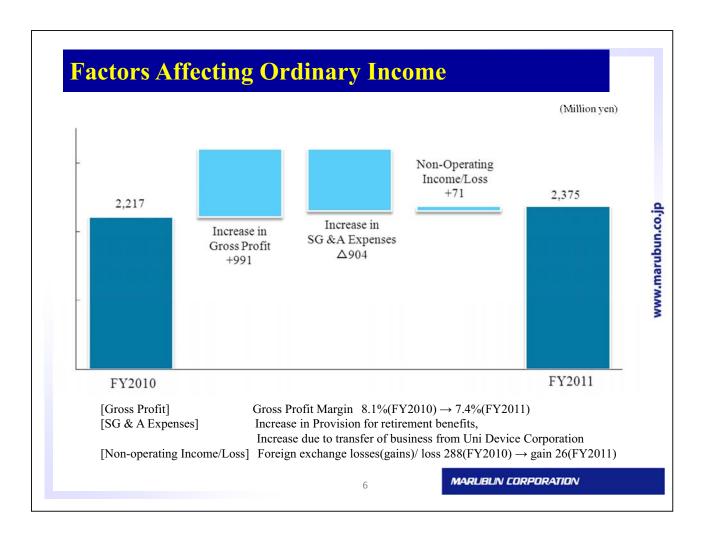
(Million yen)

	FY2011 Results	FY2010 Results	Change
Net Sales	242,708	210,455	+15.3%
Electronic Devices Electronic Systems	209,000 33,707	177,713 32,742	+17.6% +2.9%
Gross Profit	18,025	17,033	+5.8%
SG & A	15,183	14,278	+6.3%
Operating Income	2,842	2,754	+3.2%
Ordinary Income	2,375	2,217	+7.2%
Net Income	1,017	577	+76.3%









## **Consolidated Balance Sheet**

	As of March	As of March	Change	Reasons for changes	
(Million Yen)	31, 2012	31, 2011	Change	Reasons for changes	
Current Assets	110,554	95,280	15,274		
Cash and deposits	18,123	16,330	1,793		
Notes and accounts receivable-trade	66,611	46,599	20,012	Increase due to increase of sales	
Merchandise and finished goods	22,666	29,024	(6,358)	1	
Work in process	51	9	42		
Deferred tax assets	1,198	1,228	(30)	l	
Other	1,934	2,116	(182)	l	
Allowance for doubtful accounts	(31)	(29)	(2)	l	
Noncurrent assets	10,491	11,274	(783)		
Total Assets	121,045	106,554	14,491		
Current liabilities	66,163	65,660	503		
Notes and accounts payable-trade	42,506	32,478	10,028	Increase due to business expansion of Samusung	
Short-term loans payable	18,781	10,660	8,121		
Current portion of long-term loans payable	1,534	20,034	(18,500)	ı.	
Current portion of bonds	48	48	0		
Provision for bonuses	718	744	(26)	ı.	
Other	2,574	1,693	881		
Noncurrent liabilities	18,586	5,280	13,306		
Bonds payable	21	70	(49)	1	
Long-term loans payable	16,072	2,606	13,466		
Other	2,493	2,604	(111)	l	
Total Liabilities	84,750	70,940	13,810		
Total Net Assets	36,295	35,613	682		
Total Liabilities and Net Assets	121,045	106,554	14,491		
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## **Consolidated Statement of Cash Flows**

(Million Yen)	FY2011 Results	FY2010 Results	Reasons for changes
Net cash provided by (used in) operating activities	4,836	(6,792)	
Income before income taxes	2,407	1,488	
Depreciation and amortization	499	638	
Equity in (earnings) losses of affiliates	(65)	(92)	
Decrease (increase) in notes and accounts receivable-trade	(20,229)	6,013	Increase due to increase of sales
Decrease (increase) in inventories	11,817	(13,867)	
Increase (decrease) in notes and accounts payable-trade	10,148	(2,289)	Increase due to business expansion of Samusung
Other	1,234	2,254	
Subtotal	5,811	(5,854)	
Interest and dividends income received	82	48	
Interest expenses paid	(548)	(540)	
Income taxes paid	(553)	(558)	
Income taxes refund	44	112	
Net cash provided by (used in) investment activities	(5,824)	577	Expenditure of business acquisition 5,777million yen
Net cash provided by (used in) financing activities	2,751	(1,733)	Net increase in loan payable short-term +8,209million yen long-term △5,034million yen
Cash and cash equivalents	17,923	16,078	

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### **FY2012 Consolidated Results Forecasts**

(Million yen)

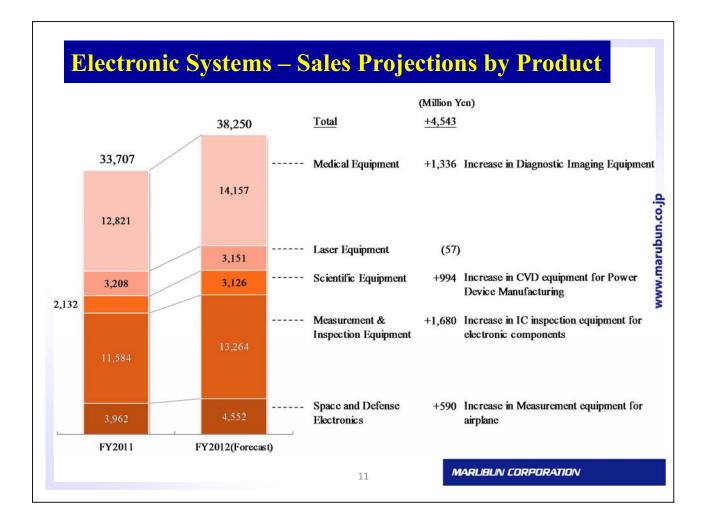
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	FY2012 Forecast	FY2011 Results	Change
Net Sales	238,000	242,708	(1.9%)
Electronic Devices	199,750	209,000	(4.4%)
Electronic Systems	38,250	33,707	+13.5%
Gross Profit	18,800	18,025	+4.3%
SG & A	15,650	15,183	+3.1%
Operating Income	3,150	2,842	+10.8%
Ordinary Income	3,050	2,375	+28.4%
Net Income	1,550	1,017	+52.3%

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#### **Electronic Devices – Sales Projections by Product** (Million Yen) 209,000 199,750 (9,250)Total 34,981 Electronic Components +9,739 Increase in OELD for digital cameras 44,720 and smartphones and LCD Panels for TV sets 18,340 Custom IC +7,595 Increase in ASIC for Consumer 25,935 Electronics 69,577 Special-Use IC (22,423) Decrease in ICs for Cellular Phone 47,154 Modules 12,425 Micro-Processor +4,002 Increase in ICs for Automobiles and 16,427 digital cameras (9,606) Decrease in ICs for PCs Memory IC 4,350 +724 3,626 Standard Logic IC +818 Increase in ICs for Communication ----- Analog IC Infrastructure FY2011 FY2012(Forecast) MARLIBLIN CORPORATION 10



### **Measures to Improve Earnings Strength**

- Unify the Devices business unit and Systems business unit
  - Reorganize by suppliers and customers, and clarify the mission and the achievement responsibility of the organization
  - Benchmark human resource allocations and cost expenditures to improve profitability
- Press forward with sharing our strategy with suppliers
  - Adopt indexes which are highly valued by suppliers, such as the number of new projects obtained and the number of design-in cases
- **■** Enhance monitoring of stagnant inventory



Improve capital efficiency for management with an emphasis on cash flow

#### **Expand our share worldwide**

- Share our mission and strategy, both domestic and abroad, to promote sales
- Further enhance service system for production transfers, local procurement, technology, etc.
- Actively expand sales rights

#### **■ Enhance Demand Creation Function**

Promote system proposals applying the features of suppliers

	TI	Enhance FAE for analog and processer, strengthen Automobiles and communication areas
	Samsung Focus on memory and display products for smartphones and digital cameras	
other merchandise		Make proposals for smart grids in combination with other merchandise
		Expand sales and sales rights in the automobile electronics field



Energy-saving wireless sensor module for energy management by ReZolt Corporation

#### Promote development of new business merchandise

Enhance line cards for the fields of smart grids, health care, security, and wireless

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### **Strategies for the Electronic Systems Business**

<b>Commitments</b>	in	target	mark	ets
Committeemes			III COL IN	

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Semiconductor manufacturing market	<ul> <li>Win IC handler sales rights at Japan-based overseas manufacturing sites</li> <li>Win over the growing markets in electronic component inspection equipment for smartphones and CVD equipment for power devices</li> <li>Conclude agency contract with Yasunaga Corporation and expand sales of inspection equipment for Automobiles</li> </ul>
Telecommunications and Laser market	<ul> <li>Enhance product lineup for communication infrastructure focusing on Symmetricom's time server and measurement equipment for EXFO Inc.</li> <li>Strengthen sales of semiconductor lasers for factory automation and machine tools and processing lasers for heavy machinery production</li> </ul>
Medical equipment market	<ul> <li>Expand Siemens sales territory</li> <li>Promote collaboration with medical equipment trading companies in which we conducted equity participation</li> </ul>

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## **Return to Shareholders**

#### Divided Forecast

	FY2011	FY2012 (Forecast)
Annual Dividend Per Share	12yen	15yen
Interim Dividend	5yen	6yen
End of the year Dividend	7yen	9yen

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