# Supplementary Financial Information for the first half of fiscal year ending March 2018 

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Consolidated Statement of Income

| (Millions of Yen) | $\begin{gathered} \hline \text { FY2016 } \\ 16 / 4-9 \\ \text { Results } \end{gathered}$ | $\begin{gathered} \hline \text { FY2017 } \\ 17 / 4-9 \\ \text { Results } \end{gathered}$ | Increase /Decrease |
| :---: | :---: | :---: | :---: |
| Net Sales | 127,741 | 169,875 | 42,134 |
| Electronic Devices | 105,536 | 150,361 | 44,825 |
| Electronic Systems | 22,205 | 19,513 | $(2,692)$ |
| Cost of Sales | 119,408 | 159,603 | 40,195 |
| Gross Profit | 8,333 | 10,272 | 1,939 |
| Electronic Devices | 5,188 | 7,058 | 1,870 |
| Electronic Systems | 3,145 | 3,213 | 68 |
| Selling, general and administrative expenses | 8,768 | 8,518 | (250) |
| Personal expenses | 5,464 | 5,159 | (305) |
| Other | 3,304 | 3,358 | 54 |
| Operating income | (435) | 1,753 | 2,188 |
| Electronic Devices | (983) | 968 | 1,951 |
| Electronic Systems | 553 | 790 | 237 |
| Non-operating income | 462 | 319 | (143) |
| Foreign exchange gains | 125 | 6 | (119) |
| Equity in earnings of affiliates | 212 | 193 | (19) |
| Non-operating expenses | 221 | 757 | 536 |
| Ordinary income | (194) | 1,314 | 1,508 |
| Extraordinary income | 0 | 0 | 0 |
| Extraordinary loss | 17 | 211 | 194 |
| Income before income taxes and minority interests | (212) | 1,104 | 1,316 |
| Income taxes | (1) | 467 | 468 |
| Profit attributable to non-controlling interests | 168 | 246 | 78 |
| Profit attributable to owners of parent | (379) | 390 | 769 |
| Number of Employees | 1,438 | 1,408 | (30) |
| Gross Profit Margin | 6.5\% | 6.0\% |  |
| Electronic Devices | 4.9\% | 4.7\% |  |
| Electronic Systems | 14.2\% | 16.5\% |  |
| Operating Profit Margin | - | 1.0\% |  |
| Electronic Devices | - | 0.6\% |  |
| Electronic Systems | 2.5\% | 4.0\% |  |
| Ordinary Profit Margin | - | 0.8\% |  |
| Net Profit Margin | - | 0.2\% |  |

Consolidated Sales by Segment

| (Millions of Yen) | FY2016 <br> $16 / 4-9$ <br> Results | FY2017 <br> 17/4-9 <br> Results | Increase <br> /Decrease |
| :--- | ---: | ---: | ---: |
| Total Electronic Devices | $\mathbf{1 0 5 , 5 3 6}$ | $\mathbf{1 5 0 , 3 6 1}$ | $\mathbf{4 4 , 8 2 5}$ |
| Semiconductors | $\mathbf{9 8 , 7 2 4}$ | $\mathbf{1 4 2 , 7 5 0}$ | $\mathbf{4 4 , 0 2 6}$ |
| Analog IC | 24,587 | 31,048 | 6,461 |
| Standard Logic IC | 2,188 | 1,667 | $(521)$ |
| Memory IC | 11,801 | 11,931 | 130 |
| Micro-Processor | 10,737 | 6,686 | $(4,050)$ |
| Special-Use IC | 43,999 | 85,173 | 41,174 |
| Custom IC | 5,196 | 5,808 | 612 |
| Other | 218 | 436 | 218 |
| Electronic Components | $\mathbf{6 , 8 1 2}$ | $\mathbf{7 , 6 1 1}$ | $\mathbf{7 9 9}$ |
| Total Electronic Systems | $\mathbf{2 2 , 2 0 5}$ | $\mathbf{1 9 , 5 1 3}$ | $\mathbf{( 2 , 6 9 2 )}$ |
| Space \& Defense Electronics | 1,769 | 1,965 | $\mathbf{1 9 6}$ |
| Measurement \& Inspection Equipment | 10,253 | 7,869 | $(2,384)$ |
| Scientific Equipment | 159 | 413 | $\mathbf{2 5 3}$ |
| Laser Equipment | 2,233 | 2,920 | 687 |
| Medical Equipment | 7,791 | 6,346 | $(1,445)$ |
| Total Net Sales | $\mathbf{1 2 7 , 7 4 1}$ | $\mathbf{1 6 9 , 8 7 5}$ | $\mathbf{4 2 , 1 3 4}$ |

Consolidated Balance Sheets

| (Millions of Yen) | $\begin{gathered} \hline \text { FY2016 } \\ \text { 17/3 } \\ \text { Results } \end{gathered}$ | $\begin{gathered} \text { FY2017 } \\ \text { 17/9 } \\ \text { Results } \end{gathered}$ | Increase /Decrease |
| :---: | :---: | :---: | :---: |
| Current assets | 113,711 | 132,509 | 18,798 |
| Cash and deposits | 12,584 | 15,840 | 3,256 |
| Notes and accounts receivable-trade | 65,443 | 78,373 | 12,930 |
| Merchandise and finished goods | 29,385 | 33,094 | 3,709 |
| Work in process | 291 | 408 | 117 |
| Deferred tax assets | 1,149 | 1,156 | 7 |
| Other | 4,947 | 3,652 | $(1,295)$ |
| Allowance for doubtful accounts | (90) | (17) | 73 |
| Noncurrent assets | 12,273 | 12,263 | (10) |
| Property, plant and equipment | 3,549 | 3,523 | (26) |
| Intangible assets | 1,148 | 1,407 | 259 |
| Investments and other assets | 7,575 | 7,332 | (243) |
| Total assets | 125,984 | 144,773 | 18,789 |
| Current liabilities | 67,272 | 86,334 | 19,062 |
| Notes and accounts payable-trade | 37,987 | 40,171 | 2,184 |
| Short-term loans payable | 25,077 | 42,572 | 17,495 |
| Current portion of long-term loans payable | 112 | 112 | 0 |
| Provision for bonuses | 1,034 | 1,027 | (7) |
| Other | 3,060 | 2,450 | (610) |
| Noncurrent liabilities | 11,161 | 11,032 | (129) |
| Long-term loans payable | 8,988 | 8,932 | (56) |
| Net defined benefit liability | 1,586 | 1,510 | (76) |
| Provision for directors' retirement benefits | 96 | 101 | 5 |
| Other | 490 | 489 | (1) |
| Total liabilities | 78,434 | 97,367 | 18,933 |
| Shareholders' equity | 40,143 | 40,171 | 28 |
| Accumulated other comprehensive income | 1,563 | 1,427 | (136) |
| Non-controlling interests | 5,843 | 5,807 | (36) |
| Total net assets | 47,550 | 47,406 | (144) |
| Total liabilities and net assets | 125,984 | 144,773 | 18,789 |

## Consolidated Statements of Cash Flows

| (Millions of Yen) | FY2016 <br> $16 / 4-9$ <br> Results | FY2017 <br> $17 / 4-9$ <br> Results |
| :--- | ---: | ---: |
| Net cash provided by (used in) operating activities | $\mathbf{( 6 , 5 0 5 )}$ | $\mathbf{( 1 2 , 6 7 2 )}$ |
| Income before income taxes and minority interests | $(212)$ | 1,104 |
| Depreciation and amortization | 188 | 199 |
| Foreign exchange losses (gains) | $(863)$ | 356 |
| Equity in (earnings) losses of affiliates | $(212)$ | $(193)$ |
| Decrease (increase) in notes and accounts receivable-trade | $(3,385)$ | $(13,240)$ |
| Decrease (increase) in inventories | 3,510 | $(4,000)$ |
| Increase (decrease) in notes and accounts payable-trade | $(6,398)$ | 2,340 |
| Other, net | 1,370 | 1,258 |
| Subtotal | $(6,004)$ | $(12,174)$ |
| Interest and dividends income received | 181 | 215 |
| Interest expenses paid | $(128)$ | $(280)$ |
| Income taxes paid | $(557)$ | $(441)$ |
| Income taxes refund | $\mathbf{4}$ | $\mathbf{9}$ |
| Net cash provided by (used in) investing activities | $\mathbf{( 6 0 7 )}$ | $\mathbf{( 5 5 7 )}$ |
| Net cash provided by (used in) financing activities | $\mathbf{5 , 1 4 3}$ | $\mathbf{1 6 , 5 6 4}$ |
| Effect of exchange rate change on cash and cash equivalents | $(1,103)$ | $(19)$ |
| Net increase(decrease) in cash and cash equivalents | $(3,072)$ | 3,316 |
| Cash and cash equivalents at beginning of period | 13,702 | 12,216 |
| Cash and cash equivalents at end of period | $\mathbf{1 0 , 6 2 9}$ | $\mathbf{1 5 , 4 8 9}$ |

Consolidated Statement of Income (Forecast)

| (Millions of Yen) | FY2016 Results |  |  | FY2017 Forecast |  |  | Increase/Decrease |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year |
| Net Sales | 127,741 | 142,956 | 270,698 | 169,875 | 156,125 | 326,000 | 42,134 | 13,169 | 55,302 |
| Electronic Devices | 105,536 | 114,648 | 220,184 | 150,361 | 123,639 | 274,000 | 44,825 | 8,991 | 53,816 |
| Electronic Systems | 22,205 | 28,308 | 50,513 | 19,513 | 32,487 | 52,000 | $(2,692)$ | 4,179 | 1,487 |
| Cost of Sales | 119,408 | 130,677 | 250,085 | 159,603 | 144,497 | 304,100 | 40,195 | 13,820 | 54,015 |
| Gross Profit | 8,333 | 12,279 | 20,612 | 10,272 | 11,628 | 21,900 | 1,939 | (651) | 1,288 |
| Electronic Devices | 5,188 | 7,553 | 12,741 | 7,058 | 6,542 | 13,600 | 1,870 | $(1,011)$ | 859 |
| Electronic Systems | 3,145 | 4,725 | 7,871 | 3,213 | 5,087 | 8,300 | 68 | 362 | 429 |
| Selling, general and administrative expenses | 8,768 | 8,960 | 17,729 | 8,518 | 8,882 | 17,400 | (250) | (78) | (329) |
| Operating income | (435) | 3,319 | 2,883 | 1,753 | 2,747 | 4,500 | 2,188 | (572) | 1,617 |
| Non-operating income | 462 | 242 | 705 | 319 | 381 | 700 | (143) | 139 | (5) |
| Non-operating expenses | 221 | 715 | 937 | 757 | 443 | 1,200 | 536 | (272) | 263 |
| Ordinary income | (194) | 2,845 | 2,651 | 1,314 | 2,686 | 4,000 | 1,508 | (159) | 1,349 |
| Extraordinary income | 0 | 1 | 1 | 0 | - | - | (0) | (1) | (1) |
| Extraordinary loss | 17 | 47 | 65 | 211 | 39 | 250 | 194 | (8) | 185 |
| Income before income taxes and minority interests | (212) | 2,799 | 2,587 | 1,104 | 2,646 | 3,750 | 1,316 | (153) | 1,163 |
| Income taxes | (1) | 536 | 535 | 467 | 433 | 900 | 468 | (103) | 365 |
| Minority interests in income | 168 | 233 | 402 | 246 | 204 | 450 | 78 | (29) | 48 |
| Profit attributable to owners of parent | (379) | 2,029 | 1,650 | 390 | 1,660 | 2,050 | 769 | (369) | 400 |
| Gross Profit Margin | 6.5\% | 8.6\% | 7.6\% | 6.0\% | 7.4\% | 6.7\% | - | - |  |
| Electronic Devices | 4.9\% | 6.6\% | 5.8\% | 4.7\% | 5.3\% | 5.0\% | - | - |  |
| Electronic Systems | 14.2\% | 16.7\% | 15.6\% | 16.5\% | 15.7\% | 16.0\% | - | - |  |
| Operating Profit Margin | - | 2.3\% | 1.1\% | 1.0\% | 1.8\% | 1.4\% | - | - | - |
| Ordinary Profit Margin | - | 2.0\% | 1.0\% | 0.8\% | 1.7\% | 1.2\% | - | - | - |
| Net Profit Margin | - | 1.4\% | 0.6\% | 0.2\% | 1.1\% | 0.6\% | - | - | - |

Consolidated Sales by Segment (Forecast)

| (Millions of Yen) | FY2016 <br> Results | FY2017 <br> Forecast | Increase <br> IDecrease |
| :--- | ---: | ---: | ---: |
| Total Electronic Devices | $\mathbf{2 2 0 , 1 8 4}$ | $\mathbf{2 7 4 , 0 0 0}$ | $\mathbf{5 3 , 8 1 6}$ |
| Semiconductors | $\mathbf{2 0 4 , 4 1 8}$ | $\mathbf{2 5 6 , 0 2 6}$ | $\mathbf{5 1 , 6 0 9}$ |
| Analog IC | 51,060 | 58,630 | 7,570 |
| Standard Logic IC | 4,093 | 3,230 | $(863)$ |
| Memory IC | 22,229 | 18,559 | $(3,669)$ |
| Micro-Processor | 21,123 | 12,678 | $(8,445)$ |
| Special-Use IC | 94,386 | 152,169 | 57,783 |
| Custom IC | 11,040 | 10,328 | $(712)$ |
| Other | 487 | 431 | $(55)$ |
| Electronic Components | $\mathbf{1 5 , 7 6 8}$ | $\mathbf{1 7 , 9 7 4}$ | $\mathbf{2 , 2 0 6}$ |
| Total Electronic Systems | $\mathbf{5 0 , 5 1 3}$ | $\mathbf{5 2 , 0 0 0}$ | $\mathbf{1 , 4 8 7}$ |
| Space \& Defense Electronics | 5,000 | 5,745 | $\mathbf{7 4 5}$ |
| Measurement \& Inspection Equipment | 19,849 | 19,264 | $\mathbf{( 5 8 5 )}$ |
| Scientific Equipment | 804 | 1,558 | $\mathbf{7 5 4}$ |
| Laser Equipment | 5,453 | 7,144 | $\mathbf{1 , 6 9 0}$ |
| Medical Equipment | 19,407 | 18,290 | $(1,117)$ |
| Total Net Sales | $\mathbf{2 7 0 , 6 9 8}$ | $\mathbf{3 2 6 , 0 0 0}$ | $\mathbf{5 5 , 3 0 2}$ |

Consolidated Statements of Income (Quarterly)

| (Millions of Yen) | FY2016 |  |  |  |  | FY2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | Full Year | 1Q | 2Q |
| Net Sales | 56,755 | 70,985 | 66,612 | 76,344 | 270,698 | 70,464 | 99,410 |
| Electronic Devices | 47,991 | 57,544 | 56,228 | 58,420 | 220,184 | 62,118 | 88,243 |
| Electronic Systems | 8,764 | 13,441 | 10,384 | 17,924 | 50,513 | 8,345 | 11,167 |
| Cost of Sales | 53,366 | 66,041 | 60,959 | 69,718 | 250,085 | 65,594 | 94,008 |
| Gross Profit | 3,389 | 4,944 | 5,653 | 6,625 | 20,612 | 4,869 | 5,402 |
| Electronic Devices | 2,131 | 3,056 | 3,906 | 3,647 | 12,741 | 3,528 | 3,529 |
| Electronic Systems | 1,257 | 1,887 | 1,747 | 2,978 | 7,871 | 1,340 | 1,872 |
| Selling, general and administrative expenses | 4,440 | 4,328 | 4,419 | 4,540 | 17,729 | 4,218 | 4,300 |
| Operating income | $(1,050)$ | 615 | 1,233 | 2,085 | 2,883 | 651 | 1,102 |
| Electronic Devices | (993) | 9 | 872 | 559 | 448 | 541 | 426 |
| Electronic Systems | (54) | 608 | 363 | 1,528 | 2,445 | 112 | 678 |
| Non-operating income | 360 | 102 | 39 | 202 | 705 | 167 | 151 |
| Non-operating expenses | 105 | 116 | 973 | (257) | 937 | 166 | 591 |
| Ordinary income | (796) | 601 | 299 | 2,545 | 2,651 | 652 | 662 |
| Extraordinary income |  | 0 | 2 | (1) | 1 | 0 | (0) |
| Extraordinary loss | 4 | 13 | 29 | 18 | 65 | 17 | 193 |
| Income before income taxes and minority interests | (800) | 588 | 273 | 2,526 | 2,587 | 635 | 468 |
| Income taxes | (203) | 201 | 45 | 490 | 535 | 204 | 263 |
| Profit attributable to non-controlling interests | 66 | 101 | 63 | 170 | 402 | 128 | 117 |
| Profit attributable to owners of parent | (664) | 284 | 164 | 1,865 | 1,650 | 302 | 87 |
| Gross Profit Margin | 6.0\% | 7.0\% | 8.5\% | 8.7\% | 7.6\% | 6.9\% | 5.4\% |
| Electronic Devices | 4.4\% | 5.3\% | 6.9\% | 6.2\% | 5.8\% | 5.7\% | 4.0\% |
| Electronic Systems | 14.3\% | 14.0\% | 16.8\% | 16.6\% | 15.6\% | 16.1\% | 16.8\% |
| Operating Profit Margin | - | 0.9\% | 1.9\% | 2.7\% | 1.1\% | 0.9\% | 1.1\% |
| Ordinary Profit Margin | - | 0.8\% | 0.4\% | 3.3\% | 1.0\% | 0.9\% | 0.7\% |
| Net Profit Margin | - | 0.4\% | 0.2\% | 2.4\% | 0.6\% | 0.4\% | 0.1\% |

## Consolidated Sales by Segment (Quarterly)

| (Millions of Yen) | FY2016 |  |  |  |  | FY2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | Full Year | 1Q | 2Q |
| Total Electronic Devices | 47,991 | 57,544 | 56,228 | 58,420 | 220,184 | 62,118 | 88,243 |
| Semiconductors | 44,601 | 54,124 | 51,590 | 54,103 | 204,418 | 58,222 | 84,528 |
| Analog IC | 12,083 | 12,504 | 11,875 | 14,598 | 51,060 | 15,449 | 15,599 |
| Standard Logic IC | 1,044 | 1,144 | 1,097 | 808 | 4,093 | 859 | 808 |
| Memory IC | 5,473 | 6,327 | 5,093 | 5,335 | 22,229 | 5,437 | 6,494 |
| Micro-Processor | 5,534 | 5,203 | 4,642 | 5,744 | 21,123 | 3,436 | 3,250 |
| Special-Use IC | 17,570 | 26,429 | 25,431 | 24,956 | 94,386 | 30,076 | 55,097 |
| Custom IC | 2,723 | 2,473 | 2,969 | 2,875 | 11,040 | 2,843 | 2,965 |
| Other | 175 | 43 | 482 | (214) | 487 | 122 | 314 |
| Electronic Components | 3,391 | 3,421 | 4,637 | 4,318 | 15,768 | 3,896 | 3,715 |
| Total Electronic Systems | 8,764 | 13,441 | 10,384 | 17,924 | 50,513 | 8,345 | 11,167 |
| Space \& Defense Electronics | 800 | 968 | 1,501 | 1,730 | 5,000 | 897 | 1,068 |
| Measurement \& Inspection Equipment | 4,282 | 5,971 | 3,909 | 5,686 | 19,849 | 3,613 | 4,257 |
| Scientific Equipment | 79 | 80 | 394 | 250 | 804 | 47 | 366 |
| Laser Equipment | 1,022 | 1,211 | 1,325 | 1,895 | 5,453 | 1,158 | 1,762 |
| Medical Equipment | 2,580 | 5,211 | 3,254 | 8,363 | 19,407 | 2,631 | 3,715 |
| Total Net Sales | 56,755 | 70,985 | 66,612 | 76,344 | 270,698 | 70,464 | 99,410 |

Consolidated Balance Sheets (Quarterly)

| (Yen in Million) | FY2016 |  |  |  | FY2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jun.30,2016 | Sep.30,2016 | Dec.31,2016 | Mar.31,2017 | Jun.30,2017 | Sep.30,2017 |
| Current assets | 95,941 | 98,418 | 109,910 | 113,711 | 112,428 | 132,509 |
| Cash and deposits | 11,998 | 10,966 | 12,559 | 12,584 | 13,482 | 15,840 |
| Notes and accounts receivable-trade | 49,995 | 60,710 | 65,313 | 65,443 | 63,827 | 78,373 |
| Merchandise and finished goods | 30,160 | 23,594 | 27,317 | 29,385 | 30,172 | 33,094 |
| Work in process | 192 | 193 | 316 | 291 | 427 | 408 |
| Deferred tax assets | 828 | 812 | 662 | 1,149 | 1,040 | 1,156 |
| Other | 2,858 | 2,218 | 3,811 | 4,947 | 3,565 | 3,652 |
| Allowance for doubtful accounts | (92) | (77) | (70) | (90) | (87) | (17) |
| Noncurrent assets | 10,985 | 10,966 | 12,027 | 12,273 | 12,341 | 12,263 |
| Property, plant and equipment | 3,139 | 3,177 | 3,484 | 3,549 | 3,511 | 3,523 |
| Intangible assets | 931 | 897 | 937 | 1,148 | 1,253 | 1,407 |
| Investments and other assets | 6,915 | 6,891 | 7,605 | 7,575 | 7,577 | 7,332 |
| Total assets | 106,927 | 109,385 | 121,938 | 125,984 | 124,770 | 144,773 |
| Current liabilities | 51,347 | 54,453 | 66,793 | 67,272 | 66,542 | 86,334 |
| Notes and accounts payable-trade | 24,704 | 29,401 | 33,186 | 37,987 | 34,829 | 40,171 |
| Short-term loans payable | 21,733 | 20,868 | 29,390 | 25,077 | 27,636 | 42,572 |
| Current portion of long-term loans payable | 114 | 113 | 112 | 112 | 112 | 112 |
| Provision for bonuses | 662 | 970 | 539 | 1,034 | 705 | 1,027 |
| Other | 4,132 | 3,099 | 3,564 | 3,060 | 3,258 | 2,450 |
| Noncurrent liabilities | 11,412 | 11,335 | 11,313 | 11,161 | 11,093 | 11,032 |
| Long-term loans payable | 9,073 | 9,045 | 9,017 | 8,988 | 8,960 | 8,932 |
| Net defined benefit liability | 1,818 | 1,773 | 1,748 | 1,586 | 1,555 | 1,510 |
| Provision for directors' retirement benefits | 84 | 88 | 92 | 96 | 100 | 101 |
| Other | 435 | 427 | 455 | 490 | 477 | 489 |
| Total liabilities | 62,760 | 65,788 | 78,107 | 78,434 | 77,636 | 97,367 |
| Shareholders' equity | 38,090 | 38,375 | 38,278 | 40,143 | 40,083 | 40,171 |
| Accumulated other comprehensive income | 466 | (0) | 546 | 1,563 | 1,376 | 1,427 |
| Non-controlling interests | 5,610 | 5,220 | 5,005 | 5,843 | 5,673 | 5,807 |
| Total net assets | 44,167 | 43,596 | 43,831 | 47,550 | 47,134 | 47,406 |
| Total liabilities and net assets | 106,927 | 109,385 | 121,938 | 125,984 | 124,770 | 144,773 |

## Consolidated Statements of Cash Flows (Quarterly)

| (Yen in Million) | FY2016 |  |  |  | FY2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q |
| Net cash provided by (used in) operating activities | $(6,494)$ | $(6,505)$ | $(9,863)$ | $(5,894)$ | (728) | $(12,672)$ |
| Income before income taxes and minority interests | (800) | (212) | 61 | 2,587 | 635 | 1,104 |
| Depreciation and amortization | 93 | 188 | 285 | 394 | 99 | 199 |
| Foreign exchange losses (gains) | (596) | (863) | 1,680 | 911 | (7) | 356 |
| Equity in (earnings) losses of affiliates | (120) | (212) | (331) | (455) | (89) | (193) |
| Decrease (increase) in notes and accounts receivable-trade | 8,043 | $(3,385)$ | $(7,932)$ | $(6,972)$ | 1,315 | $(13,240)$ |
| Decrease (increase) in inventories | $(2,844)$ | 3,510 | (464) | $(1,925)$ | $(1,077)$ | $(4,000)$ |
| Increase (decrease) in notes and accounts payable-trade | $(11,449)$ | $(6,398)$ | $(2,737)$ | 1,450 | $(3,016)$ | 2,340 |
| Other, net | 1,497 | 1,370 | 429 | (867) | 1,643 | 1,258 |
| Subtotal | $(6,175)$ | $(6,004)$ | $(9,008)$ | $(4,876)$ | (497) | $(12,174)$ |
| Interest and dividends income received | 175 | 181 | 241 | 253 | 204 | 215 |
| Interest expenses paid | (58) | (128) | (211) | (320) | (119) | (280) |
| Income taxes paid | (437) | (557) | (888) | (956) | (317) | (441) |
| Income taxes refund | 1 | 4 | 4 | 4 | 2 | 9 |
| Net cash provided by (used in) investing activities | (734) | (607) | $(1,155)$ | $(1,862)$ | (359) | (557) |
| Net cash provided by (used in) financing activities | 5,714 | 5,143 | 9,754 | 6,282 | 2,074 | 16,564 |
| Effect of exchange rate change on cash and cash equivalents | (580) | $(1,103)$ | (210) | (10) | (75) | (19) |
| Net increase(decrease) in cash and cash equivalents | $(2,094)$ | $(3,072)$ | $(1,475)$ | $(1,485)$ | 910 | 3,316 |
| Cash and cash equivalents at beginning of period | 13,702 | 13,702 | 13,702 | 13,702 | 12,216 | 12,216 |
| Cash and cash equivalents at end of period | 11,607 | 10,629 | 12,226 | 12,216 | 13,084 | 15,489 |

