# Supplementary Financial Information for the first half of fiscal year ending March 2022

| Contents  |          |
|---|----------|
| Consolidated Statement of Income                  | •••• P.1 |
| Consolidated Sales by Segment                     | •••• P.1 |
| Consolidated Balance Sheets                       | •••• P.2 |
| Consolidated Statements of Cash Flows             | •••• P.2 |
| Consolidated Statement of Income (Forecast)       | •••• P.3 |
| Consolidated Sales by Segment (Forecast)          | •••• P.3 |
| Consolidated Statements of Income (Quarterly)     | •••• P.4 |
| Consolidated Sales by Segment (Quarterly)         | •••• P.4 |
| Consolidated Balance Sheets (Quarterly)           | •••• P.5 |
| Consolidated Statements of Cash Flows (Quarterly) | •••• P.5 |

MARLIBLIN CORPORATION

October 29, 2021

https://www.marubun.co.jp/en/index.html https://www.marubun.co.jp/en/ir\_e/index.html (IR Website)

Within the presentation, information on the future performance such as results forecasts is based on the data available at the time this presentation was prepared that the Company assumes reasonable. Actual performance depends on various important factors and may differ significantly from the estimates contained herein.

#### **Consolidated Statement of Income**

| (Millions of Yen)                                      | FY2020<br>20/4-9<br>Results | FY2021<br>21/4-9<br>Results<br>(Previous<br>method) | Increase<br>/Decrease | FY2021<br>21/4-9<br>Results<br>(Revenue recognition<br>accounting standards) |
|--|-----------------------------|---|-----------------------|--|
| Net Sales  | 137,268                     | 147,356   | 10,088                | 80,574   |
| Electronic Devices                                     | 118,982                     | 124,097   | 5,115                 | 57,900   |
| Electronic Systems                                     | 18,285                      | 23,260  | 4,975                 | 22,674   |
| Cost of Sales  | 130,362                     | 137,828   | 7,466                 | 71,157   |
| Gross Profit   | 6,905                       | 9,528   | 2,623                 | 9,417  |
| Selling, general and administrative expenses           | 7,484                       | 6,841   | (643)                 | 6,841  |
| Personal expenses                                      | 4,818                       | 4,064   | (754)                 | 4,064  |
| Other  | 2,666                       | 2,777   | 111                   | 2,777  |
| Operating profit (loss)                                | (579)                       | 2,686   | 3,265                 | 2,575  |
| Non-operating income                                   | 993                         | 80  | (913)                 | 80   |
| Foreign exchange gains                                 | 867                         | -   | 867                   | -  |
| Non-operating expenses                                 | 395                         | 598   | 203                   | 551  |
| Foreign exchange losses                                | -                           | 327   | (327)                 | 279  |
| Ordinary profit  | 18                          | 2,168   | 2,150                 | 2,104  |
| Extraordinary income                                   | -                           | 21  | (21)                  | 21   |
| Extraordinary losses                                   | 116                         | 4   | (112)                 | 4  |
| Profit (loss) before income taxes                      | (98)                        | 2,185   | 2,283                 | 2,121  |
| Income taxes   | 39                          | 791   | 752                   | 791  |
| Profit (loss)attributable to non-controlling interests | (72)                        | 74  | 146                   | 74   |
| Profit (loss)attributable to owners of parent          | (64)                        | 1,319   | 1,383                 | 1,256  |
| Number of Employees                                    | 1,289                       | 1,136   | (153)                 | 1,136  |
| Gross Profit Margin                                    | 5.0%                        | 6.5%  | -                     | 11.7%  |
| Operating Profit Margin                                | -                           | 1.8%  | -                     | 3.2%   |
| Ordinary Profit Margin                                 | 0.0%                        | 1.5%  | -                     | 2.6%   |
| Net Profit Margin                                      | -                           | 0.9%  | -                     | 1.6%   |

#### **Consolidated Sales by Segment**

| (Millions of Yen)                       | FY2020  | FY2021    |           | FY2021                |
|---|---------|-----------|-----------|-----------------------|
|   | 20/4-9  | 21/4-9    | Inorogog  | 21/4-9                |
|   | Results | Results   | Increase  | Results               |
|   |         | (previous | /Decrease | (Revenue recognition  |
|   |         | method)   |           | accounting standards) |
| Total Electronic Devices                | 118,982 | 124,097   | 5,115     | 57,900                |
| Semiconductors                          | 108,643 | 104,391   | (4,251)   | 41,265                |
| Analog IC                               | 20,259  | 16,218    | (4,041)   | 16,218                |
| Standard Logic IC                       | 681     | 21        | (660)     | 21                    |
| Memory IC                               | 1,950   | 2,737     | 787       | 2,737                 |
| Micro-Processor                         | 3,009   | 2,584     | (424)     | 2,584                 |
| Special-Use IC                          | 80,555  | 79,333    | (1,222)   | 16,206                |
| Custom IC                               | 2,157   | 3,487     | 1,331     | 3,487                 |
| Other                                   | 32      | 11        | (21)      | 11                    |
| Electronic Components                   | 10,339  | 19,705    | 9,366     | 16,636                |
| Total Electronic Systems                | 18,285  | 23,260    | 4,975     | 22,675                |
| Space & Defense Electronics             | 1,374   | 1,949     | 575       | 1,930                 |
| Industrial Equipment                    | 7,553   | 10,230    | 2,677     | 9,677                 |
| Laser Equipment                         | 1,601   | 2,314     | 713       | 2,313                 |
| Information and communication Equipment | 491     | 683       | 192       | 683                   |
| Medical Equipment                       | 7,266   | 8,083     | 817       | 8,073                 |
| Total Net Sales                         | 137,268 | 147,357   | 10,089    | 80,576                |

(Note)

MARUBUN Corporation has applied the "Accounting Standard for Revenue Recognition" etc. from the beginning of the first quarter of the current fiscal year.

However, for comparison with the same period of the previous fiscal year, the amounts calculated using the previous method are shown on the center of the table in the FY2021 results (previous method). The amounts after the application of the "Accounting Standard for Revenue Recognition" are shown on the right side of the table in the FY2021 results (Revenue Recognition Standard).

#### **Consolidated Balance Sheets**

| (Millions of Yen)   | FY2021  | FY2021  | I                     |
|---|---------|---------|-----------------------|
|   | 21/3    | 21/9    | Increase<br>/Decrease |
|   | Results | Results | Declease              |
| Current assets  | 114,804 | 129,706 | 14,902                |
| Cash and deposits   | 26,874  | 23,714  | (3,160)               |
| Notes and accounts receivable-trade                                 | 51,058  | 42,593  | (8,465)               |
| Merchandise and finished goods                                      | 34,174  | 26,336  | (7,838)               |
| Work in process   | 34      | 71      | 37                    |
| Accounts receivable - other   | 596     | 34,964  | 34,368                |
| Other   | 2,077   | 2,035   | (42)                  |
| Allowance for doubtful accounts                                     | (11)    | (9)     | 2                     |
| Noncurrent assets   | 12,202  | 11,569  | (633)                 |
| Property, plant and equipment                                       | 4,221   | 3,805   | (416)                 |
| Intangible assets   | 925     | 880     | (45)                  |
| Investments and other assets  | 7,055   | 6,882   | (173)                 |
| Total assets  | 127,006 | 141,275 | 14,269                |
| Current liabilities   | 76,165  | 88,758  | 12,593                |
| Notes and accounts payable-trade                                    | 30,298  | 19,522  | (10,776)              |
| Short-term borrowings   | 42,194  | 50,446  | 8,252                 |
| Current portion of long-term borrowings                             | 50      | 50      | 0                     |
| Accounts payable - other  | 1,349   | 15,741  | 14,392                |
| Provision for bonuses   | 631     | 928     | 297                   |
| Other   | 1,641   | 2,069   | 428                   |
| Noncurrent liabilities  | 5,801   | 5,820   | 19                    |
| Long-term borrowings  | 5,075   | 5,050   | (25)                  |
| Net defined benefit liability                                       | 261     | 302     | 41                    |
| Provision for retirement benefits for directors (and otherofficers) | 95      | 101     | 6                     |
| Other   | 369     | 366     | (3)                   |
| Total liabilities   | 81,966  | 94,579  | 12,613                |
| Shareholders' equity  | 38,791  | 40,248  | 1,457                 |
| Accumulated other comprehensive income                              | 1,224   | 1,487   | 263                   |
| Non-controlling interests   | 5,024   | 4,959   | (65)                  |
| Total net assets  | 45,040  | 46,696  | 1,656                 |
| Total liabilities and net assets                                    | 127,006 | 141,275 | 14,269                |

#### Consolidated Statements of Cash Flows

| (Millions of Yen)   | FY2020  | FY2021   |  |
|---|---------|----------|--|
|   | 20/4-9  | 21/4-9   |  |
|   | Results | Results  |  |
| Net cash provided by (used in) operating activities                 | 7,987   | (10,510) |  |
| Profit (loss) before income taxes                                   | (98)    | 2,121    |  |
| Depreciation  | 375     | 363      |  |
| Foreign exchange losses (gains)                                     | (836)   | 516      |  |
| Share of loss (profit) of entities accounted for using equitymethod | (37)    | 8        |  |
| Decrease (increase) in trade receivables                            | 4,615   | 8,870    |  |
| Decrease (increase) in inventories                                  | 5,185   | (647)    |  |
| Increase (decrease) in trade payables                               | (438)   | (11,127) |  |
| Other, net  | (536)   | (10,815) |  |
| Subtotal  | 8,228   | (10,709) |  |
| Interest and dividends income received                              | 37      | 574      |  |
| Interest paid   | (226)   | (164)    |  |
| Income taxes paid   | (140)   | (307)    |  |
| Income taxes refund   | 191     | 104      |  |
| Extra retirement payments   | (102)   | -        |  |
| Net cash provided by (used in) investing activities                 | (261)   | (22)     |  |
| Net cash provided by (used in) financing activities                 | (3,342) | 7,073    |  |
| Effect of exchange rate change on cash and cash equivalents         | (440)   | 299      |  |
| Net increase(decrease) in cash and cash equivalents                 | 3,942   | (3,160)  |  |
| Cash and cash equivalents at beginning of period                    | 20,473  | 26,274   |  |
| Cash and cash equivalents at end of period                          | 24,416  | 23,114   |  |

#### **Consolidated Statement of Income (Forecast)**

|   | FY2020  | FY2021    |           | FY2021                |
|---|---------|-----------|-----------|-----------------------|
|   | Results | Forecast  | Increase  | Forecast              |
|   |         | (Previous | /Decrease | (Revenue recognition  |
|   |         | method)   |           | accounting standards) |
| Net Sales                                     | 289,283 | 274,000   | (15,283)  | 163,000               |
| Electronic Devices                            | 242,050 | 222,000   | (20,050)  | 112,000               |
| Electronic Systems                            | 47,233  | 52,000    | 4,767     | 51,000                |
| Cost of Sales                                 | 273,066 | 254,800   | (18,266)  | 143,800               |
| Gross Profit                                  | 16,217  | 19,200    | 2,983     | 19,200                |
| Selling, general and administrative expenses  | 15,193  | 14,200    | (993)     | 14,200                |
| Operating profit                              | 1,023   | 5,000     | 3,977     | 5,000                 |
| Non-operating income                          | 160     | 300       | 140       | 300                   |
| Non-operating expenses                        | 1,149   | 800       | (349)     | 800                   |
| Ordinary profit                               | 33      | 4,500     | 4,467     | 4,500                 |
| Extraordinary income                          | 31      | 55        | (31)      | 55                    |
| Extraordinary loss                            | 2,603   | 5         | (2,603)   | -                     |
| Profit (loss) before income taxes             | (2,537) | 4,550     | 7,087     | 4,550                 |
| Income taxes                                  | (386)   | 1,350     | 1,736     | 1,350                 |
| Minority interests in income                  | (17)    | 300       | 317       | 300                   |
| Profit (loss)attributable to owners of parent | (2,133) | 2,900     | 5,033     | 2,900                 |
|   |         |           |           |                       |
| Gross Profit Margin                           | 5.6%    | 7.0%      | 1.4%      | 11.8%                 |
| Operating Profit Margin                       | 0.4%    | 1.8%      | 1.5%      | 3.1%                  |
| Ordinary Profit Margin                        | 0.0%    | 1.6%      | 1.6%      | 2.8%                  |
| Net Profit Margin                             | -       | 1.1%      | 1.1%      | 1.8%                  |

#### Consolidated Sales by Segment (Forecast)

|   | FY2020  | FY2021               |           | FY2021                                     |
|---|---------|----------------------|-----------|--|
|   | Results | Forecast             | Increase  | Forecast                                   |
|   |         | (previous<br>method) | /Decrease | (Revenue recognition accounting standards) |
| Total Electronic Devices                | 242,050 | 222,000              | (20,050)  | 112,000                                    |
| Semiconductors                          | 215,787 | 183,975              | (31,813)  | 78,701                                     |
| Analog IC                               | 34,791  | 32,176               | (2,615)   | 32,176                                     |
| Standard Logic IC                       | 758     | 42                   | (716)     | 42   |
| Memory IC                               | 5,018   | 5,584                | 565       | 5,584                                      |
| Micro-Processor                         | 5,612   | 3,473                | (2,139)   | 3,473                                      |
| Special-Use IC                          | 165,057 | 135,907              | (29,150)  | 30,633                                     |
| Custom IC                               | 4,550   | 6,792                | 2,241     | 6,792                                      |
| Electronic Components                   | 26,264  | 38,025               | 11,761    | 33,299                                     |
| Total Electronic Systems                | 47,233  | 52,000               | 4,767     | 51,000                                     |
| Space & Defense Electronics             | 4,355   | 5,497                | 1,142     | 5,429                                      |
| Industrial Equipment                    | 18,207  | 20,547               | 2,339     | 19,625                                     |
| Laser Equipment                         | 3,642   | 5,584                | 1,942     | 5,584                                      |
| Information and communication Equipment | 1,820   | 2,393                | 572       | 2,392                                      |
| Medical Equipment                       | 19,208  | 17,980               | (1,228)   | 17,970                                     |
| Total Net Sales                         | 289,283 | 274,000              | (15,283)  | 163,000                                    |

MARUBUN Corporation has applied the "Accounting Standard for Revenue Recognition" etc. from the beginning of the first quarter of the current fiscal year.

However, for comparison with the same period of the previous fiscal year, the amounts calculated using the previous method are shown on the center of the table in the FY2021 results (previous method). The amounts after the application of the "Accounting Standard for Revenue Recognition" are shown on the right side of the table in the FY2021 results (Revenue Recognition Standard).

## **Consolidated Statements of Income (Quarterly)**

| (Millions of Yen)                                       |        |        | FY2020  |         |           | FY2    | 021    |
|---|--------|--------|---------|---------|-----------|--------|--------|
|   | 1Q     | 2Q     | 3Q      | 4Q      | Full Year | 1Q     | 2Q     |
| Net Sales   | 62,238 | 75,030 | 79,044  | 72,971  | 289,283   | 37,347 | 43,226 |
| Electronic Devices                                      | 54,191 | 64,790 | 68,646  | 54,422  | 242,050   | 27,525 | 30,375 |
| Electronic Systems                                      | 8,046  | 10,239 | 10,398  | 18,549  | 47,233    | 9,822  | 12,851 |
| Cost of Sales   | 59,106 | 71,256 | 75,163  | 67,539  | 273,066   | 33,013 | 38,143 |
| Gross Profit  | 3,131  | 3,773  | 3,880   | 5,431   | 16,217    | 4,334  | 5,083  |
| Electronic Devices                                      | 1,854  | 1,956  | 1,957   | 2,146   | 7,915     | 2,698  | 2,770  |
| Electronic Systems                                      | 1,276  | 1,817  | 1,923   | 3,285   | 8,302     | 1,635  | 2,312  |
| Selling, general and administrative expenses            | 3,735  | 3,749  | 3,838   | 3,870   | 15,193    | 3,258  | 3,583  |
| Operating profit (loss)                                 | (603)  | 24     | 41      | 1,561   | 1,023     | 1,076  | 1,499  |
| Electronic Devices                                      | (439)  | (276)  | (351)   | 115     | (951)     | 872    | 689    |
| Electronic Systems                                      | (162)  | 302    | 395     | 1,447   | 1,983     | 205    | 810    |
| Non-operating income                                    | 458    | 534    | 457     | (1,290) | 160       | 50     | 29     |
| Non-operating expenses                                  | 224    | 170    | 212     | 541     | 1,149     | 121    | 429    |
| Ordinary profit (loss)                                  | (369)  | 388    | 286     | (270)   | 33        | 1,005  | 1,099  |
| Extraordinary income                                    | -      | -      | 31      | 0       | 31        | 22     | 0      |
| Extraordinary losses                                    | 112    | 4      | 2,484   | 2       | 2,603     | 1      | 3      |
| Profit (loss) before income taxes                       | (481)  | 383    | (2,166) | (272)   | (2,537)   | 1,026  | 1,095  |
| Income taxes  | (102)  | 141    | (207)   | (217)   | (386)     | 405    | 386    |
| Profit (loss) attributable to non-controlling interests | (68)   | (4)    | 22      | 32      | (17)      | 63     | 10     |
| Profit (loss) attributable to owners of parent          | (310)  | 246    | (1,981) | (87)    | (2,133)   | 557    | 698    |
| Gross Profit Margin                                     | 5.0%   | 5.0%   | 4.9%    | 7.4%    | 5.6%      | 11.6%  | 11.8%  |
| Electronic Devices                                      | 3.4%   | 3.0%   | 2.9%    | 3.9%    | 3.3%      | 9.8%   | 9.1%   |
| Electronic Systems                                      | 15.9%  | 17.7%  | 18.5%   | 17.7%   | 17.6%     | 16.6%  | 18.0%  |
| Operating Profit Margin                                 | -      | 0.0%   | 0.1%    | 2.1%    | 0.4%      | 2.9%   | 3.5%   |
| Ordinary Profit Margin                                  | -      | 0.5%   | 0.4%    | -       | 0.0%      | 2.7%   | 2.5%   |
| Net Profit Margin                                       | -      | 0.3%   | -       | -       | -         | 1.5%   | 1.6%   |

## **Consolidated Sales by Segment (Quarterly)**

| (Millions of Yen)                       |        |        | FY2020 |        |           | FY2    | 021    |
|---|--------|--------|--------|--------|-----------|--------|--------|
|   | 1Q     | 2Q     | 3Q     | 4Q     | Full Year | 1Q     | 2Q     |
| Total Electronic Devices                | 54,191 | 64,790 | 68,646 | 54,422 | 242,050   | 27,525 | 30,375 |
| Semiconductors                          | 49,389 | 59,254 | 61,279 | 45,866 | 215,787   | 19,988 | 21,276 |
| Analog IC                               | 10,767 | 9,492  | 8,770  | 5,762  | 34,791    | 7,623  | 8,595  |
| Standard Logic IC                       | 413    | 268    | 64     | 13     | 758       | 10     | 10     |
| Memory IC                               | 1,002  | 949    | 1,616  | 1,452  | 5,018     | 1,339  | 1,398  |
| Micro-Processor                         | 1,404  | 1,605  | 1,104  | 1,500  | 5,612     | 1,337  | 1,247  |
| Special-Use IC                          | 34,907 | 45,648 | 48,531 | 35,971 | 165,057   | 7,895  | 8,311  |
| Custom IC                               | 888    | 1,269  | 1,082  | 1,312  | 4,550     | 1,734  | 1,753  |
| Other                                   | 9      | 23     | 112    | (143)  | 0         | 50     | (39)   |
| Electronic Components                   | 4,802  | 5,537  | 7,367  | 8,557  | 26,264    | 7,537  | 9,098  |
| Total Electronic Systems                | 8,046  | 10,239 | 10,398 | 18,549 | 47,233    | 9,822  | 12,853 |
| Space & Defense Electronics             | 657    | 717    | 992    | 1,989  | 4,355     | 749    | 1,180  |
| Industrial Equipment                    | 3,053  | 4,501  | 4,345  | 6,309  | 18,207    | 4,224  | 5,452  |
| Laser Equipment                         | 613    | 988    | 861    | 1,180  | 3,642     | 956    | 1,357  |
| Information and communication Equipment | 213    | 278    | 473    | 856    | 1,820     | 247    | 436    |
| Medical Equipment                       | 3,511  | 3,755  | 3,727  | 8,215  | 19,208    | 3,647  | 4,425  |
| Total Net Sales                         | 62,238 | 75,030 | 79,044 | 72,971 | 289,283   | 37,347 | 43,228 |

### Consolidated Balance Sheets (Quarterly)

| (Millions of Yen)  |             | FY2         | 2020        |             | FY2         | 021         |
|--|-------------|-------------|-------------|-------------|-------------|-------------|
|  | Jun.30,2020 | Sep.30,2020 | Dec.31,2020 | Mar.31,2021 | Jun.30,2021 | Sep.30,2021 |
| Current assets   | 112,078     | 113,350     | 112,668     | 114,804     | 121,999     | 129,706     |
| Cash and deposits  | 21,608      | 24,623      | 27,733      | 26,874      | 27,525      | 23,714      |
| Notes and accounts receivable-trade                                  | 48,520      | 50,648      | 52,303      | 51,058      | 37,316      | 42,593      |
| Merchandise and finished goods                                       | 38,241      | 35,450      | 30,430      | 34,174      | 25,211      | 26,336      |
| Work in process  | 164         | 62          | 67          | 34          | 62          | 71          |
| Accounts receivable - other  | 1,213       | 1,420       | 290         | 596         | 29,134      | 34,964      |
| Other  | 3,553       | 2,584       | 2,148       | 2,673       | 2,761       | 2,035       |
| Allowance for doubtful accounts                                      | (10)        | (18)        | (15)        | (11)        | (12)        | (9)         |
| Noncurrent assets  | 13,026      | 12,824      | 11,698      | 12,202      | 11,675      | 11,569      |
| Property, plant and equipment  | 4,045       | 4,012       | 3,998       | 4,221       | 3,868       | 3,805       |
| Intangible assets  | 1,122       | 1,079       | 1,003       | 925         | 842         | 880         |
| Investments and other assets   | 7,858       | 7,731       | 6,695       | 7,055       | 6,964       | 6,882       |
| Total assets   | 125,104     | 126,175     | 124,366     | 127,006     | 133,674     | 141,275     |
| Current liabilities  | 71,427      | 72,773      | 73,268      | 76,165      | 81,378      | 88,758      |
| Notes and accounts payable-trade                                     | 23,287      | 24,934      | 28,289      | 30,298      | 16,632      | 19,522      |
| Short-term borrowings  | 43,978      | 44,008      | 40,035      | 42,194      | 45,467      | 50,446      |
| Current portion of long-term borrowings                              | 1,050       | 1,050       | 1,050       | 50          | 50          | 50          |
| Accounts payable - other   | 656         | 756         | 832         | 1,349       | 16,228      | 15,741      |
| Provision for bonuses  | 393         | 729         | 373         | 631         | 340         | 928         |
| Other  | 2,718       | 2,050       | 3,520       | 2,990       | 2,659       | 2,069       |
| Noncurrent liabilities   | 6,621       | 6,534       | 6,470       | 5,801       | 5,845       | 5,820       |
| Long-term borrowings   | 5,112       | 5,100       | 5,087       | 5,075       | 5,062       | 5,050       |
| Net defined benefit liability  | 1,022       | 963         | 919         | 261         | 308         | 302         |
| Provision for retirement benefits for directors (and other officers) | 88          | 90          | 93          | 95          | 98          | 101         |
| Other  | 398         | 380         | 369         | 369         | 375         | 366         |
| Total liabilities  | 78,048      | 79,307      | 79,739      | 81,966      | 87,224      | 94,579      |
| Shareholders' equity   | 40,760      | 41,069      | 38,878      | 38,791      | 39,549      | 40,248      |
| Accumulated other comprehensive income                               | 601         | 574         | 611         | 1,224       | 1,549       | 1,487       |
| Non-controlling interests  | 5,694       | 5,223       | 5,136       | 5,024       | 5,350       | 4,959       |
| Total net assets   | 47,055      | 46,867      | 44,626      | 45,040      | 46,450      | 46,696      |
| Total liabilities and net assets                                     | 125,104     | 126,175     | 124,366     | 127,006     | 133,674     | 141,275     |

### Consolidated Statements of Cash Flows (Quarterly)

| (Millions of Yen)  |         | FY20    | )20     |         | FY2      | )21      |
|--|---------|---------|---------|---------|----------|----------|
|  | 1Q      | 2Q      | 3Q      | 4Q      | 1Q       | 2Q       |
| Net cash provided by (used in) operating activities                  | 4,910   | 7,987   | 14,778  | 15,205  | (2,828)  | (10,510) |
| Profit (loss) before income taxes                                    | (481)   | (98)    | (2,264) | (2,537) | 1,026    | 2,121    |
| Depreciation and amortization  | 189     | 375     | 566     | 762     | 180      | 363      |
| Foreign exchange losses (gains)                                      | (348)   | (836)   | (1,535) | 661     | (20)     | 516      |
| Share of loss (profit) of entities accounted for using equity method | (57)    | (37)    | 16      | 68      | (6)      | 8        |
| Decrease (increase) in trade receivables                             | 6,810   | 4,615   | 2,804   | 3,969   | 14,122   | 8,870    |
| Decrease (increase) in inventories                                   | 2,317   | 5,185   | 10,169  | 6,399   | 475      | (647)    |
| Increase (decrease) in trade payables                                | (2,116) | (438)   | 3,003   | 5,093   | (13,980) | (11,127) |
| Other, net   | (1,076) | (1,372) | 2,487   | 2,458   | (4,358)  | (10,815) |
| Subtotal   | 5,236   | 8,228   | 15,247  | 16,877  | (2,560)  | (10,709) |
| Interest and dividends income received                               | 28      | 37      | 57      | 63      | 22       | 574      |
| Interest expenses paid   | (140)   | (226)   | (310)   | (390)   | (77)     | (164)    |
| Income taxes paid  | (123)   | (140)   | (296)   | (321)   | (236)    | (307)    |
| Income taxes refund  | 8       | 191     | 191     | 191     | 24       | 104      |
| Extra retirement payments  | (99)    | (102)   | (110)   | (1,214) | -        | (8)      |
| Net cash provided by (used in) investing activities                  | (177)   | (261)   | (304)   | (790)   | 21       | (22)     |
| Net cash provided by (used in) financing activities                  | (3,466) | (3,342) | (6,720) | (8,188) | 3,030    | 7,073    |
| Effect of exchange rate change on cash and cash equivalents          | (365)   | (440)   | (690)   | (426)   | 381      | 299      |
| Net increase(decrease) in cash and cash equivalents                  | 900     | 3,942   | 7,063   | 5,800   | 605      | (3,160)  |
| Cash and cash equivalents at beginning of period                     | 20,473  | 20,473  | 20,473  | 20,473  | 26,274   | 26,274   |
| Cash and cash equivalents at end of period                           | 21,374  | 24,416  | 27,537  | 26,274  | 26,879   | 23,114   |