Financial Results for the 2nd Quarter of Fiscal Year Ending March 31, 2022

November 2021

MARLIBLIN CORPORATION

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Agenda

1. 2Q FY3/22 Summary of Consolidated Financial Results

2. Medium-Term Vision Business Strategies and Key Initiatives

3. FY3/22 Summary of Consolidated Financial Forecasts

4. Return to Shareholders

5. About Marubun

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2Q FY3/22 Summary of Consolidated Financial Results

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2Q FY3/22 Summary of Consolidated Financial Results

The market has recovered. Various measures in the medium-term management plan are also progressing, and the initial forecast for the fiscal year has been significantly exceeded.

Millions of Yen)	2Q FY	(3 /21	2Q FY3/22 YoY Changes		Initial Forecast vs Actual	2Q FY3/22			
	(Previous	s method)	(F	Previous method	(F	(Previous method)		(Previous method)	(Revenue recognition accounting standards
	Actual	Composition Ratio	Forecast (As of May 14)	Actual	Composition Ratio	Amount	%	Amount of change	Actual
Net sales	137,268	100.0%	109,500	147,356	100.0%	+ 10,088	7.3%	+ 37,856	80,574
Electronic Devices	118,982	86.7%	89,000	124,097	84.2%	+ 5,115	4.3%	+ 35,097	57,900
Electronic Systems	18,285	13.3%	20,500	23,260	15.8%	+ 4,975	27.2%	+ 2,760	22,674
Gross profit	6,905	5.0%	7,300	9,528	6.5%	+ 2,623	38.0%	+ 2,228	9,417
SG&A expenses	7,484	5.5%	6,700	6,841	4.6%	(643)	-8.6%	+ 141	6,841
Operating income	(579)	-	600	2,686	1.8%	+ 3,265	-	+ 2,086	2,575
Non-operating income	993	0.7%	125	80	0.1%	(913)	-91.9%	(45)	80
Non-operating expenses	395	0.3%	265	598	0.4%	+ 203	51.4%	+ 333	551
Ordinary income	18	0.0%	460	2,168	1.5%	+ 2,150	11944.4%	+ 1,708	2,104
Extraordinary income	0	0.0%	0	21	0.0%	+ 21	-	+ 21	21
Extraordinary loss	116	0.1%	0	4	0.0%	(112)	-96.6%	+ 4	4
Profit attributable to owners of parent	(64)	-	230	1,319	0.9%	+ 1,383	-	+ 1,089	1,256

Net sales	(Devices Business) Increase in ICs for consumer equipment and PC peripherals. (Systems Business) Increase for industrial equipment and laser equipment.
Gross profit	Increase in trading margins due to growth in relatively high-margin products.
Operating income	Increase due to higher gross profit and lower labor costs.
Ordinary income	Foreign exchange loss of 327 million yen (Compared to foreign exchange gain of 867 million yen in the previous fiscal year)
Net income	Special retirement payments of 102 million yen were recorded in the previous fiscal year.

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2Q FY3/22 Electronic Devices Business Net Sales Breakdown by Product

In addition to increased demand for PC peripherals and consumer equipment, software products business grew.

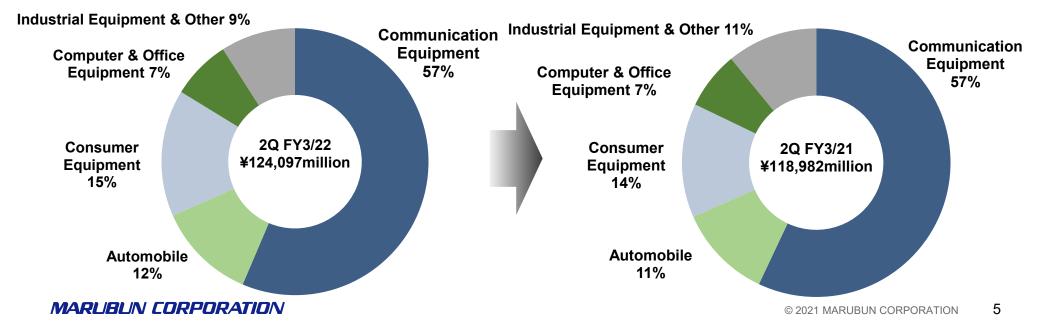
(Millions of Yen)	2Q FY 3 /21 Actual	2Q FY3/22 Actual (Previous method)	YoY Changes	reasons for changes	2Q FY3/22 Actual (Revenue recognition accounting standards)
Analog IC	20,259	16,864	(3,395)	Decrease for automotive and industrial equipment applications	16,218
Standard Logic IC	681	21	(660)		21
Memory IC	1,950	2,737	+787		2,737
Micro-Processor	3,009	2,584	(424)		2,584
Special- Use IC	80,555	79,333	(1,222)	Decrease for office automation equipment	16,206
Custom IC	2,157	3,487	+1,331	Increase for PC equipment	3,487
Electronic Components	10,339	19,059	+8,720	Increase for consumer and automotive components and software products	16,636
TOTAL	118,982	124,097	+5,115		57,900

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2Q FY3/22 Electronic Devices Business Market Trend by Application

Previous method





2Q FY3/22 Electronic Systems Business Net Sales Breakdown by Product

Sales of industrial equipment and laser equipment increased due to recovery in equipment investment.

(Millions of Yen)	2Q FY 3 /21 Actual	2Q FY3/22 Actual (Previous method)	YoY Changes	reasons for changes	2Q FY3/22 Actual (Revenue recognition accounting standards)
Space & Defense Electronics	1,374	1,949	+575		1,930
Industrial Equipment	7,553	10,230	+2,676	Increase for electronic components assembly	9,552
Laser Equipment	1,601	2,314	+713	Increase for semiconductor lasers	2,431
Information & Communication Equipment	491	683	+192		690
Medical Equipment	7,266	8,083	+817	Increase for Diagnostic imaging equipment	8,073
TOTAL	18,285	23,260	+4,975		22,675

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2Q FY3/22 Summary of Balance Sheets

Previous method

(Millions of Yen)		Yen) FY3/21		Changes			
		Actual	Actual	Amount	Reason for change		
Tota	al assets	127,006	141,275	+14,269			
	Current assets	114,804	129,706	+14,902	Cash and deposits	(3,160)	
					Notes and accounts receivable-trade	(8,465)	
					Merchandise and finished goods	(7,838)	
					Accounts receivable - other	+34,368	
	Noncurrent assets	12,202	11,569	(633)	Investments and other assets	(173)	
Tota	al liabilities	81,966	94,579	+12,613			
	Current liabilities	76,165	88,758	+12,593	Notes and accounts payable-trade	(10,776)	
					Short-term borrowings	+8,252	
					Accounts payable - other	+14,392	
	Noncurrent liabilities	5,801	5,820	+19	Retirement benefit liability	+41	
Tota	al net assets	45,040	46,696	+1,656	Retained earnings	+1,457	

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Medium-Term Vision Business Strategies and Key Initiatives

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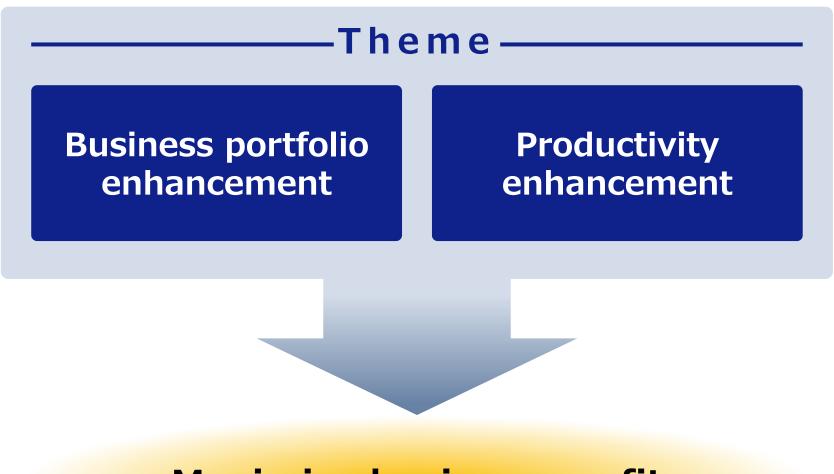
Medium-Term Management Plan Initiative (FY2019 ~ FY2021)

Building a business model that creates new value

Promote business development for growth markets

Strengthen efforts to contribute to a sustainable society

Initiatives for Electronic Devices



Maximize business profit

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	Expand commercial rights with value-added products and services
Promote high value-added businesses	 Growth in new commercial rights of existing suppliers and products of new suppliers. Promote further discovery of commercial products and acquisition of commercial rights in the future.

Focus on growth areas such as AI, robotics, and nursing care

- Aeolus Robotics has already installed autonomous Al robots in nursing homes.
- Currently promoting proposals for Ossia Inc.'s wireless power supply and other advanced technology products.



Building a new business model

Establishing new business forms such as software sales

- Promote subscription contracts and licensing business.
- Full-scale launch of software business.



Business

expansion in

growth markets

New Products for Electronic Devices



Aeolus Robotics Al autonomous robots



Ossia Inc. Image of wireless power transfer technology Cota



StethoMe sp. z o.o. Electronic stethoscope

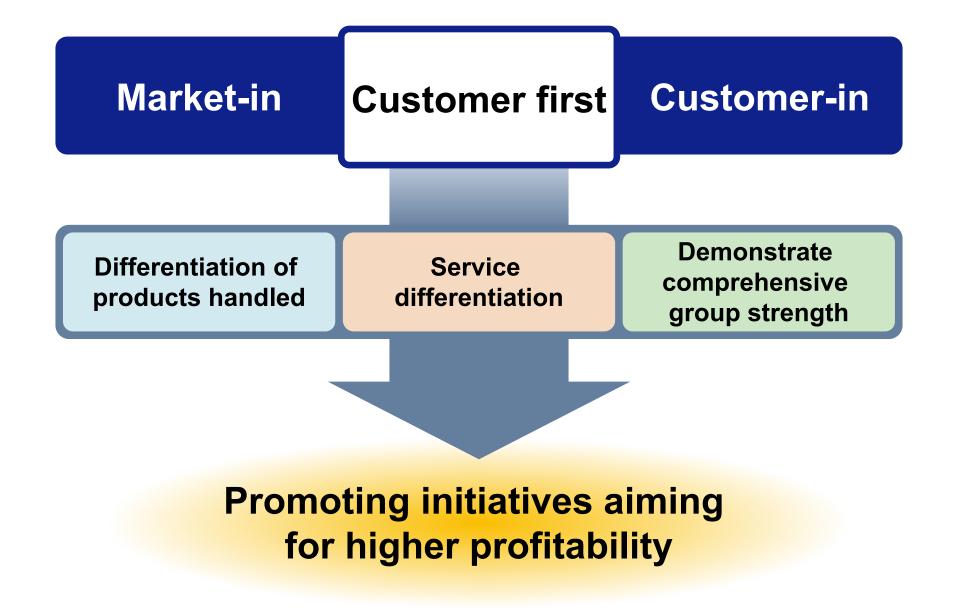


eYs3D Microelectronics, Co. Stereo 3D Camera Module



ScaleFlux Inc. Computational Storage Drives

Initiatives for Electronic Systems



Initiatives for Electronic Systems

Space & Defense Electronics	 Focus on capturing the demand for high reliability parts for satellites and rockets. Expanding sales of driving simulators. 	
Industrial Equipment	 Expanded handling of advanced, high-performance assembly, inspection, and analysis equipment. Focus on solutions that contribute to the IoT of factory automation. 	
Baser Equipment	 Sales promotion of lasers for industrial equipment. Promote proposals for applications in automobiles and medical equipment. 	

Initiatives for Electronic Systems

Information & Communication Equipment	 Sales Promotion for Data Center Market. Expanding product lineup in line with 5G and local 5G market developments. 	
Medical Equipment	 New products such as coronavirus-related products have been added. Currently promoting the development and strengthening of service engineering. 	

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FY3/22 Summary of Consolidated Financial Forecasts

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FY3/22 Financial Forecasts

(Millions of Yen)	FY3/ (Previous		FY3/22 (Previous method)		YoY Changes (Previous method)		Initial Forecast vs Actual	FY3/22 (Revenue recognition accounting standards)		
	Actual	Composition Ratio	Forecast (As of May 14)	Forecast (As of October 29)	Composition Ratio	Amount	%	Amount of change	Forecast (As of October 29)	Composition Ratio
Net sales	289,283	100.0%	238,000	274,000	100.0%	(15,283)	-5.3%	+ 36,000	163,000	100.0%
Electronic Devices	242,050	83.7%	188,000	222,000	81.0%	(20,050)	-8.3%	+ 34,000	112,000	68.7%
Electronic Systems	47,233	16.3%	50,000	52,000	19.0%	+ 4,767	10.1%	+ 2,000	51,000	31.3%
Gross profit	16,217	5.6%	17,000	19,200	7.0%	+ 2,983	18.4%	+ 2,200	19,200	11.8%
SG&A expenses	15,193	5.3%	13,800	14,200	5.2%	(993)	-6.5%	+ 400	14,200	8.7%
Operating income	1,023	0.4%	3,200	5,000	1.8%	+ 3,977	388.8%	+ 1,800	5,000	3.1%
Non-operating income	160	0.1%	350	300	0.1%	+ 140	87.5%	(50)	300	0.2%
Non-operating expenses	1,149	0.4%	550	800	0.3%	(349)	-30.4%	+ 250	800	0.5%
Ordinary income	33	0.0%	3,000	4,500	1.6%	+ 4,467	13536.4%	+ 1,500	4,500	2.8%
Extraordinary income	31	0.0%	-	55	0.0%	+ 24	77.4%	+ 55	55	0.0%
Extraordinary loss	2,603	0.9%	-	5	0.0%	(2,598)	-99.8%	+ 5	-	-
Profit attributable to owners of parent	(2,133)	-0.7%	1,900	2,900	1.1%	+ 5,033	-	+ 1,000	2,900	1.8%

Highlight / Lowlight

Net sales	(Devices Business) Expect decrease in sales for telecommunication equipment. (Systems Business) Expect increase in industrial equipment and laser equipment.
Gross profit	Expect to increase due to increased handling of high value-added products
Operating income	Expect to increase due to increase in gross profit and decrease in SG&A expenses, mainly personnel expenses

FY3/22 Electronic Devices Business Financial Forecasts

(Millions of Yen)	FY3/21 Actual	FY3/22 (Previous method)	Changes Amount	Reason for change	FY3/22 (Revenue recognition accounting standards)
Analog IC	34,791	32,176	(2,615)	Decrease for industrial equipment and automotive	32,176
Standard Logic IC	758	42	(716)		42
Memory IC	5,018	5,584	+565		5,584
Micro-Processor	5,612	3,473	(2,139)	Decrease for industrial equipment and automotive	3,473
Special- Use IC	165,057	135,907	(29,150)	Decrease for communication equipment	30,633
Custom IC	4,550	6,792	+2,241	Increase for PC-related equipment	6,792
Electronic Components	26,264	38,025	+11,761	Increase for components and software products for consumer and industrial equipment	33,299
TOTAL	242,050	222,000	(20,052)		112,000

FY3/22 Electronic Systems Business Financial Forecasts

(Millions of Yen)	FY3/21 Actual	FY3/22 (Previous method)	Changes Amount	Reason for change	FY3/22 (Revenue recognition accounting standards)
Space & Defense Electronics	4,355	5,497	+1,142	Increase for high-reliability components for satellites	5,429
Industrial Equipment	18,207	20,547	+2,339	Increase for assembly and inspection equipment for electronic components	19,625
Laser Equipment	3,641	5,584	+1,943	Increase in semiconductor lasers for industrial applications	5,584
Information & Communication Equipment	1,820	2,393	+572	Increase for telecommunications equipment for data centers	2,392
Medical Equipment	19,208	17,980	(1,228)	Decrease for medical equipment maintenance	17,970
TOTAL	47,233	52,000	+4,768		51,000

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Return to Shareholders

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Dividend Policy

Dividend Payout Ratio 30% or more (consolidated)

Dividends Forecast

(Yen)	FY 21/3	FY 22/3 (Forecast)	
Annual Dividend Per Shere	16.00	30.00	
Interim Dividend	8.00	10.00	
Year-End Dividend	8.00	20.00	
Payout Ratio(%)		27.0%	

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About Marubun

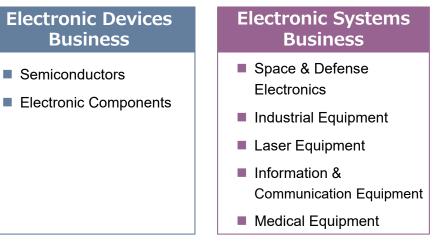
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Company Profile

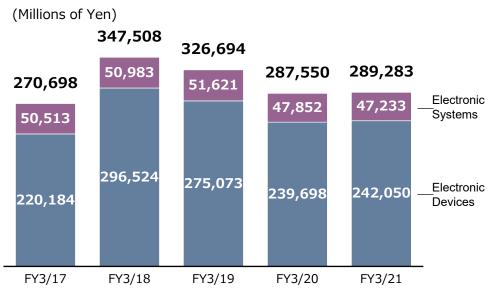
Profile

Founded	1844			
Incorporated	July 1947			
Head Office	8-1, Niihonbashi Odenmacho, Chuo-ku, Tokyo			
Capital	6,214 million yen			
Fiscal Year	Apr.1-Mar.31			
CEO	Toru lino			
Revenue	Consolidated: 2,892 million yen (FY3/21) Non-consolidated: 2,374 million yen (FY3/21)			
Employees	Consolidated: 1,145(end of Mar.2021) Non-consolidated: 613(end of Mar.2021)			
Listed	The 1 st Section of the Tokyo Stock Exchange (7537)			

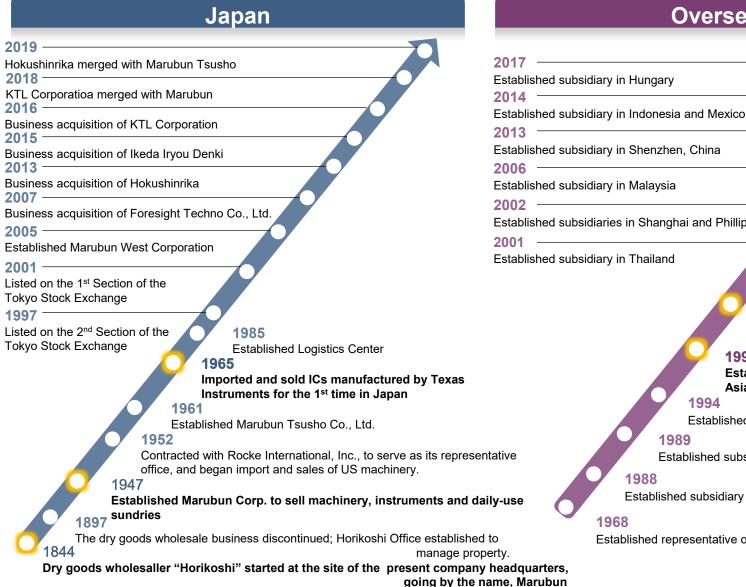
Business Domains



Revenue Trend (Consolidated)



History of Company Operations



Overseas

Established subsidiaries in Shanghai and Phillipines

Established subsidiary in Thailand

1999 Established

Marubun/Arrow USA, LLC.

1998

Established Marubun/Arrow Asia Limited

1994

Established subsidiary in Hong Kong

1989

Established subsidiary in Taiwan

1988

Established subsidiary in Singapore

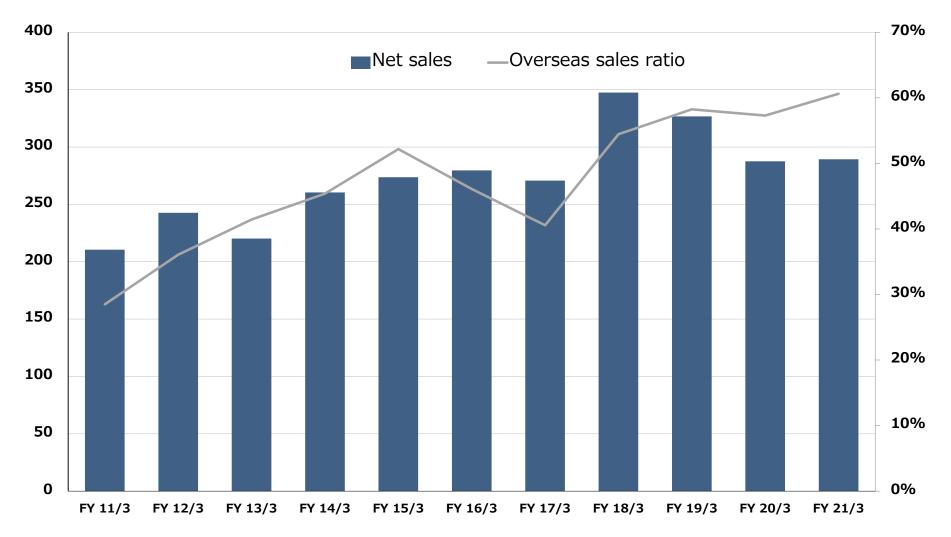
1968

Established representative office in USA

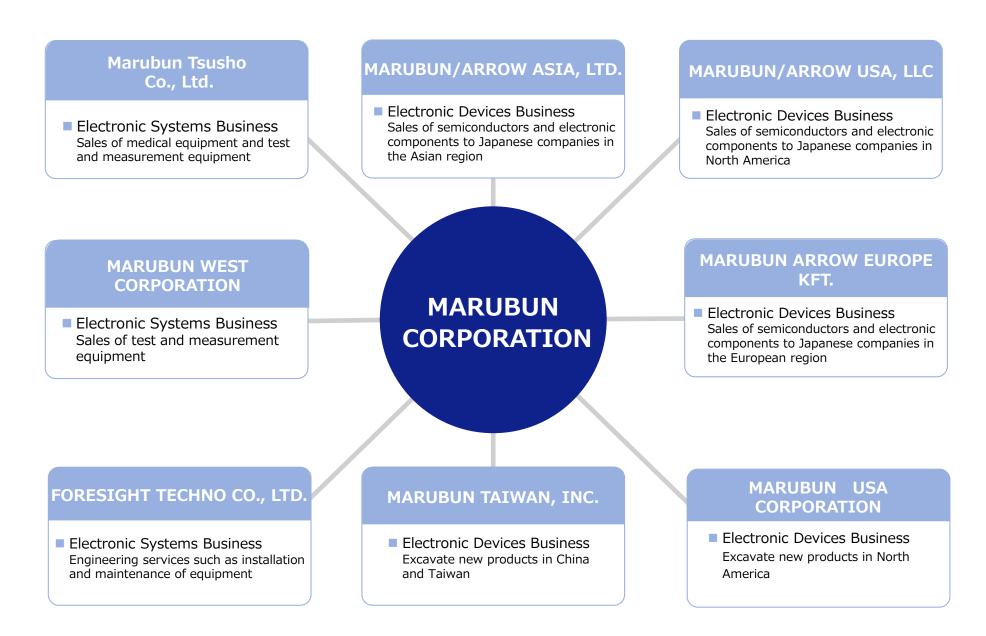
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Sales Trend for the Past 10 Years

(Billions of Yen)

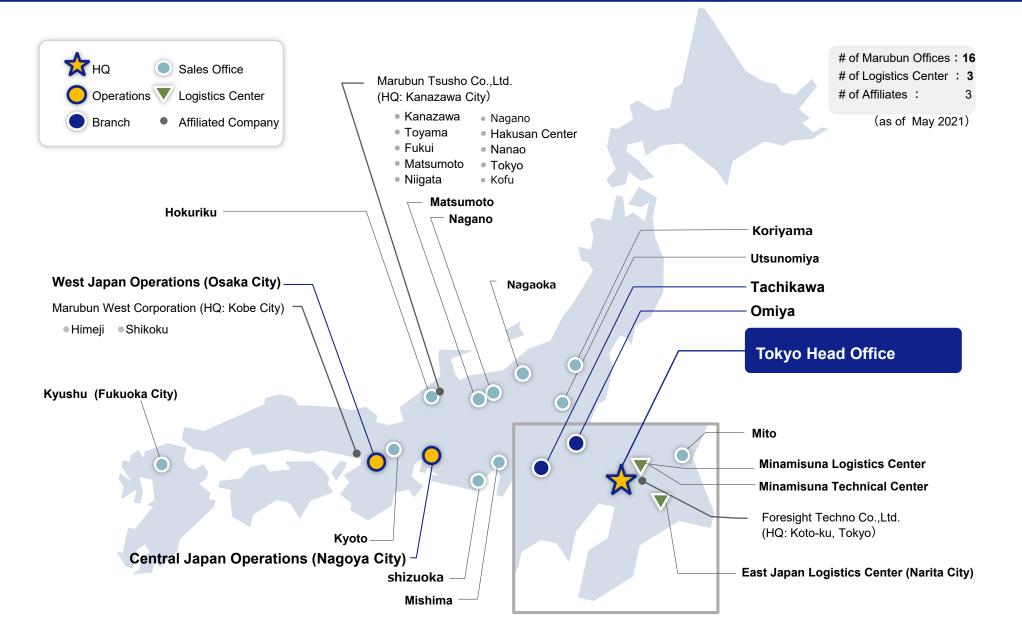


Group Company

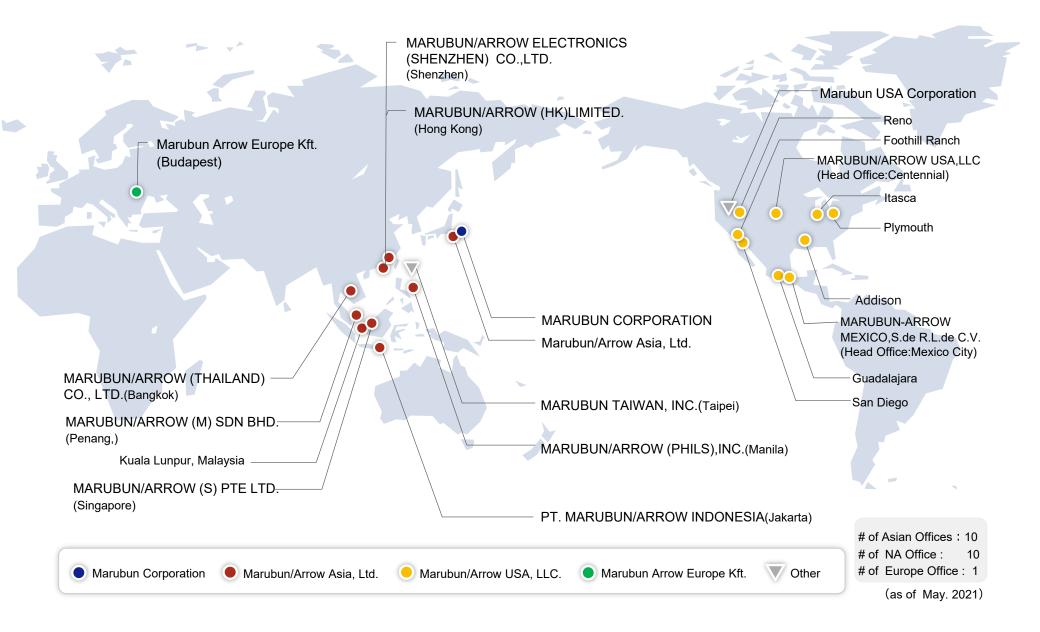


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Domestic Offices



Worldwide Sales Network



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value provided

Global Support

- Collaboration with Arrow Electronics
- Worldwide Japanese quality support by Marubun Arrow

value provided

System solution

- A strong technical support system with a high level of expertise
- Cooperative relationships with third parties, module manufacturers, EMS/ODM, etc.

Extensive line cards and product synergy

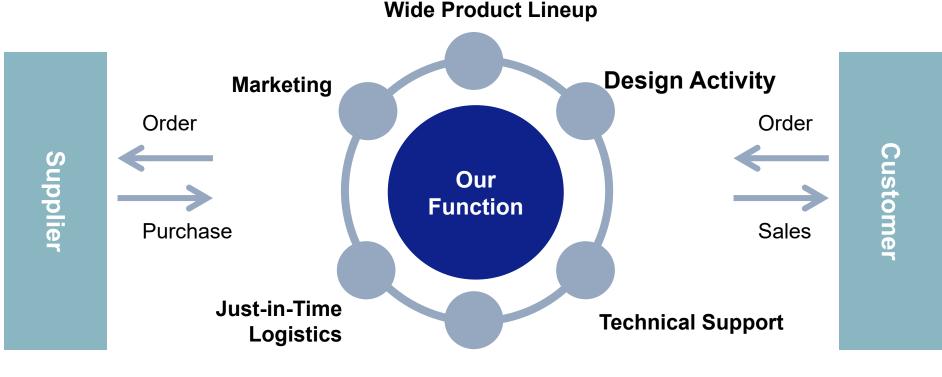
- Lineup of competitive suppliers at home and abroad
- A wide range of products, from standard products to custom products.

A strong customer base built up over many years of business

 A strong customer base centered on domestic electronic device manufacturers

Characteristics and Strengths -Electronic Devices-

- Wide Product Lineup through Overseas Suppliers
- Global Sales Network in Alliance with Arrow Electronics, Inc.
- Effective Solution Suggestion through High Technological Skill
- Strong Customer Base



Global Support

Affiliations -Electronic Devices-

Company	Head Quarter	Establish	Share	Business
Marubun USA Corporation	California, U.S.A.	October 1983	100%	Holding company of Marubun/Arrow USA,LLC
Marubun Taiwan, Inc.	Taipei, Taiwan	November 1989	100%	Supply of semiconductors and electronic components made in Taiwan
Marubun/Arrow Asia, Ltd.	British Virgin Islands	October 1998	50%	Holding Company of Marubun/Arrow(S) Pte Ltd. And Marubun/Arrow(HK) Ltd.
Marubun/Arrow (S) Pte Ltd.	Pereira Road, Singapore	March 1988	50%	
Marubun/Arrow (HK) Ltd.	Hong Kong, China	August 1994	50%	
Marubun Arrow (Thailand) Co., Ltd.	Bangkok, Thailand	October 2000	50%	
Marubun/Arrow (Phils), Inc.	Laguna, Philippines	October 2001	50%	
Marubun Arrow (M) SDN BHD	Penang, Malaysia	June 2006	50%	
Marubun/Arrow Electronics (Shenzhen) Co., Ltd.	Shenzhen, China	June 2013	50%	electronic components to Japanese companies in overseas
PT. Marubun Arrow Indonesia	Jakarta, Indonesia	April 2014	50%	
Marubun/Arrow USA, LLC*	Delaware, U.S.A.	November 1998	50%	
Marubun-Arrow Mexico, S. de R.L. de C.V.*	MexicoCity, MEXICO	September 2014	50%	
Marubun Arrow Europe Kft.*	Budapest, Hungary	November 2017	50%	

* Marubun/Arrow USA , Marubun-Arrow Mexico and Marubun Arrow EUROPE KFT are equity method affiliates.

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Main Products(by Supplier) -Electronic Devices-

	Semiconductor		Electronic Components					
Item	Analog IC	Memory IC	Microprocessor	Special-use IC	Custom IC	Electronic Components	Electrical Equipment	Other
Suppliers	Analog, Sensor, Discrete	DRAM, Flash Memory	MPU, MCU, DSP	ASSP,LED	Custom,ASIC,FPGA	Display, Crystal Device, Connector, Switch, PCB	Device&Solution,	Power supply, Software, IP licensing, Modules
ABLIC	•	•						
Afero				•			•	•
Asahi Kasei Microdevices	•		•	•	•			
АТР		•						
Afero				•				
Broadcom	•			•	•	•	•	•
Cree	•							
Cypress*		•	•	•				
Eink						•		
InvenSense	•							
ISSI	•	•		•				
GOWIN					•			
Littelfuse	•					•		
Maxim	•		•	•		•		
Microchip	•	•	•	•	•	•		
Molex						•		
Monolithic Power Systems	•							
Nuvoton	•		•	•	•			
Qorvo	•			•				
Seiko Epson			•	•	•	•	•	
SEMTECH	•			•				
TE Connectivity	•					•		
VANTIQ								•
VICOR								•
VISHAY	•			•				•
Western Digital		•						
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Aeolus	Intelligence AI Robot		Acconeer	Millimeter Wave Radar		FINsix	Ultra-small power module	
Nanoramic	Carbon nanotube		OSSIA	Wireless Power Supply	License	StethoMe	Electronic stethoscope	

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Characteristics and Strengths -Electronic Systems-

- Providing Technologically Competitive Products in High-End Markets
- Consistent, High-Leve Technical Support
 - (from system integration, installation to maintenance services)



Affiliations -Electronic Systems-

Company	Head Quarter	Establish	Share	Business
Marubun tsusho Co.,Ltd.	Kanazawa City	March 1961	100%	Sales of medical equipment and measurement & inspection equipment
Marubun West Corporation	Kobe City	May 2005	100%	Sales of measurement & inspection equipment
Foresight Techino Co.,Ltd	Koto-ku Tokyo	March 1999	51.0%	High-Level Technical Support (system integration, installation to maintenance services)

Main Products -Electronic Systems-1

Segment	Main Produts	Main Suppliers
Space&	High-reliability Components,Measurement and Sensor Equipment	Baker Hughes Company, PCB Piezotronics, Inc,Comtech Telecommunications Corp.
Defense Electronics	Avionics Test System&Simulator Equipment, Microwave Equipment	Bird Technologies, CPI Inc., Textron Systems Corporation
Inductival Facility and	Electronic Components Inspeciton Equipment	Akim Corporation, Ansible Motion Limited, FUJI Corporation, Seiko Epson Corporation, U.H.System Corporation
Industrial Equipment	Embedded computer system	ADLINK Technology Inc., Aitech Defense Systems, Inc., Artesyn Embedded Technologies Inc., DFI, Gorilla Technology Inc.
To do staint Frankraus	Laser Diode, Laser Processor	Amplitude,Laserline GmbH.,nLIGHT, Inc., NUTECH GmbH
Industrial Equipment	Optical Components	Excelitas Technologies Corp., First Sensor AG、Luminus, Inc, United Power Research Technology Corp., ViALUX GmbH, Young Optics Inc.
Information& Communication Equipment	RF,Optical communication Equipment,GNSS&Timing Solutions	Athonet S.R.L,Calnex Solutions Ltd.,EXFO Inc., Microchip Technology Inc.,PCTEL,Inc,Septentrio N.V., Spirent Communications
	Diagnostic Imaging Equipment	FUJIFILM Healthcare Corporation, Konica Minolta Japan., Shimadzu Corporation., Siemens Healthcare K.K.
Medical Equipment	Hemo Dialysis Equipment	Asahi Kasei Medical Co., Ltd., Kaneka Medix Corporation, NIKKISO Co., Ltd
	Clinical laboratory equipment	Beckmancouiter, Siemens Healthcare Diagnostics KK

Main Products -Electronic Systems- 2

Space & Defense Electronics



BEI Sensors High-reliability Components



CPI Microwave Equipment

Measurement & Inspection Equipment



Shimazu Gas Chromatography



Akim Electronic Components Inspection Equipment



FEI Infrared Inspection Equipment



FUJI CORPORATION Ultra High Density Atmospheric Pressure Plasma Device

Main Products -Electronic Systems- 3

Laser Equipment



nLIGHT Laser Diode



Laserline Laser Processor

Informaiton & Communication Equipment



Microchip Network Timeserver



Spirent GNSS Simulator

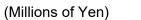
Medical Equipment

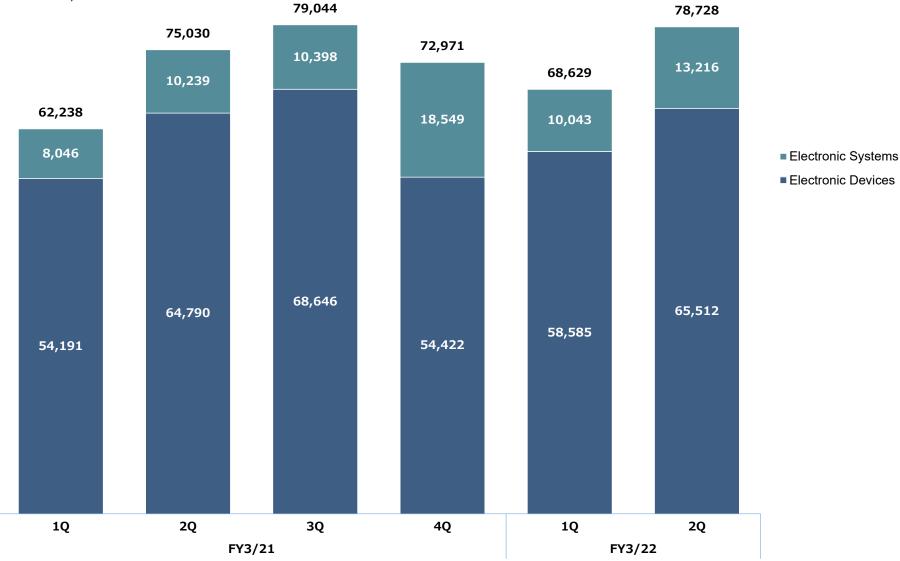


Siemens Healthcare K.K. Diagnostic Imaging Equipment

Quarterly Trend in Sales by Business

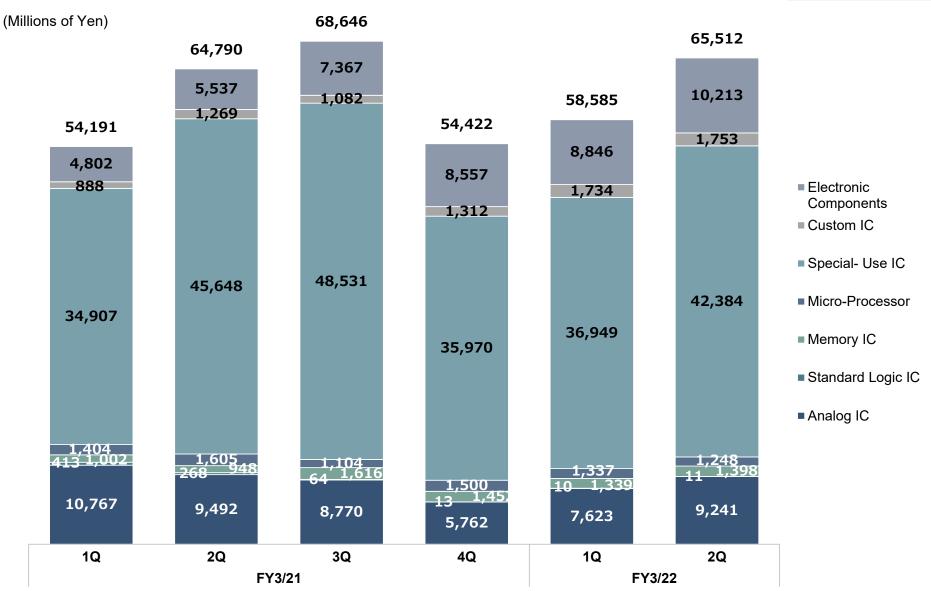
Previous method





Quarterly Trend in Sales of Electronic Devices by Product



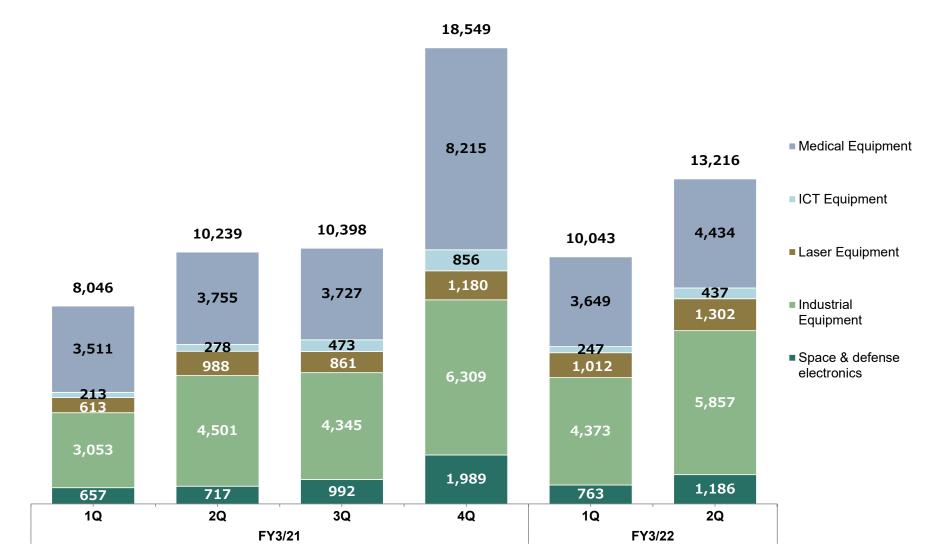


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Previous method

Trend in Sales of Electronic Systems

(Millions of Yen)



Information on future performance contained within this presentation material, such as the results forecasts, is based on the data available and assumptions judged to be reasonable as of when the Company prepared this presentation material.

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